Midwest Economic and Workforce Outlook

A Presentation to the 2024 BILLD August 24, 2024

Michael Horrigan, President





- Will the Fed achieve a soft landing for the U.S. economy?
- Inflation is easing
- Real GDP growth and consumption expenditures have returned to prepandemic levels
- Midwest state GDP trends by industry
- Employment has recovered to pre-pandemic levels
- Industry employment trends in the Midwest states
- Labor shortages in the Midwest states





- Labor force participation rates and employment-population ratios are nearly recovered from the pandemic
- Labor force participation and employment by demographic groups
- The near employed
- Employment to population ratios for Midwest states
- Prime age EPOPs, Prime age population growth, total population growth in Midwest states
- Long-term demographic changes will dramatically change the nature of work and the need for high-skilled workers





- Focus on Energy: Occupational projections for Lithium-Ion battery production in the U.S.
- Focus on AI: Economic and labor market impacts of AI technologies





Will the Fed achieve a soft landing for the U.S. economy?

Recessions

NBER Business Cycle Dating Committee

Feb – Apr 2020

Significant decline in economic activity that is spread across the economy that last several quarters



2001 recession

Conference Board

Leading Economic Indicators

Coincident Economic Indicators





The LEI's annual growth rate has stabilized but remains negative, suggesting downward pressures on economic activity ahead





https://www.conference-board.org/topics/us-leading-indicators

LEI fell 2.1% Feb-Jul 2024

Leading economic indicators (LEI)

Decreased 3.1% Jul 2023 - Jan 2024

- Average weekly hours in manufacturing \downarrow
- Average weekly initial claims for unemployment insurance \uparrow
- Manufacturers' new orders for consumer goods and materials \downarrow
- Institute of Manufacturers (ISM) index of New Orders
- Manufacturers' new orders for nondefense capital goods excluding aircraft orders
- Building permits for new housing units \downarrow
- Leading Credit Index
- Money supply
- Interest rate spread (10-year Treasury bonds less federal funds rate) <0
- Average consumer expectations for business conditions \downarrow

Coincident economic indicators

- Employees on nonagricultural nonfarm payrolls
- Personal income less transfer payments
- Industrial production ↓
- Manufacturing and trade sales

Flat in Jul 2024

Increased 0.2% in Jun 2024

Grew 0.9% Jan-Jun 2024

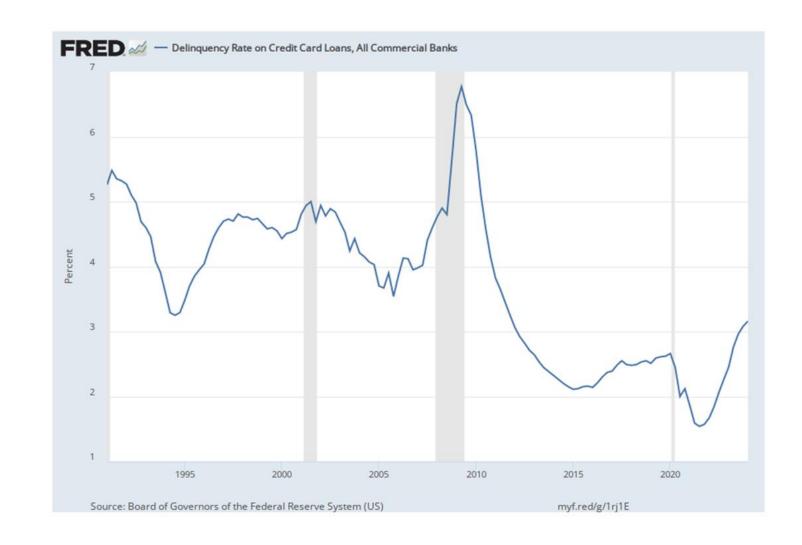
Grew 0.5% Jul-Dec 2023



https://www.conference-board.org/topics/us-leading-indicators

Even though credit card delinquency rates are still relatively low,

they have been rising since Jul 2021



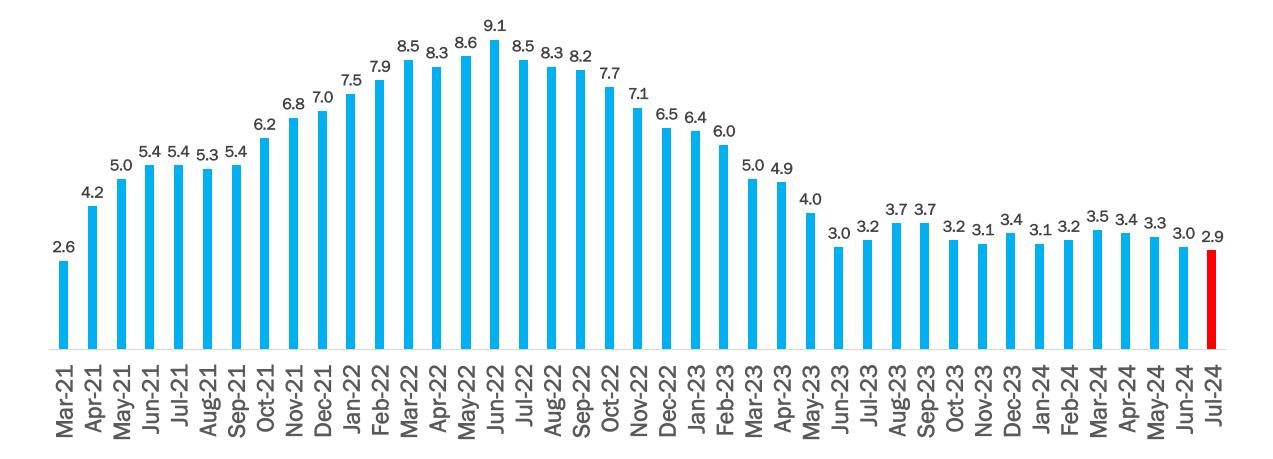


Source: Board of Governors of the Federal Reserve System (US), All Commercial Banks; https://fred.stlouisfed.org/series/DRCCLACBS

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Inflation is easing

At 2.9%, the percentage change in overall prices over the prior 12-months declined slightly in July

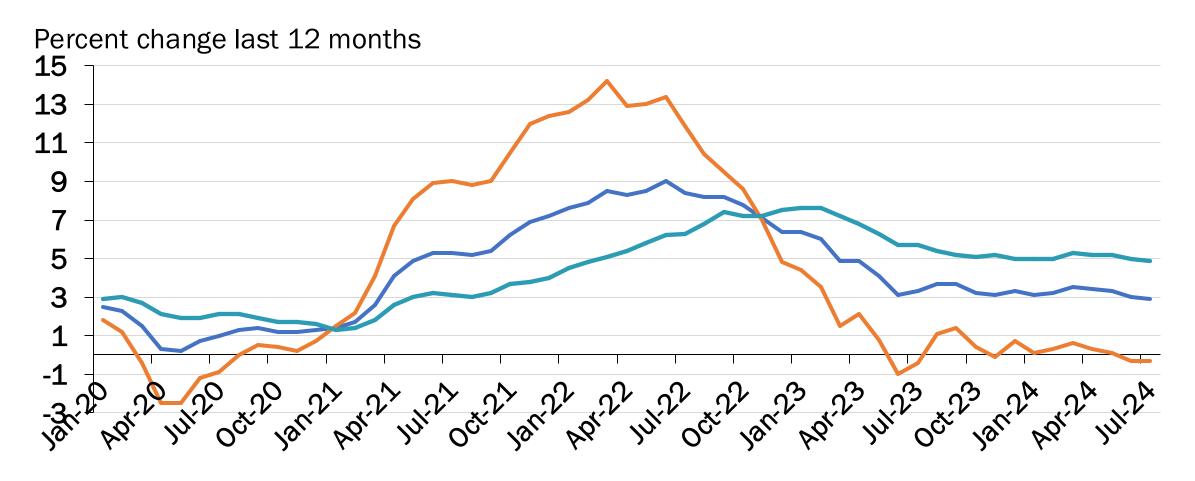


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Source: Consumer Price Index Program, Bureau of Labor Statistics, not seasonally adjusted data; https://www.bls.gov/cpi/

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Inflation in services is dominating overall inflation behavior



-All items -Commodities -Services



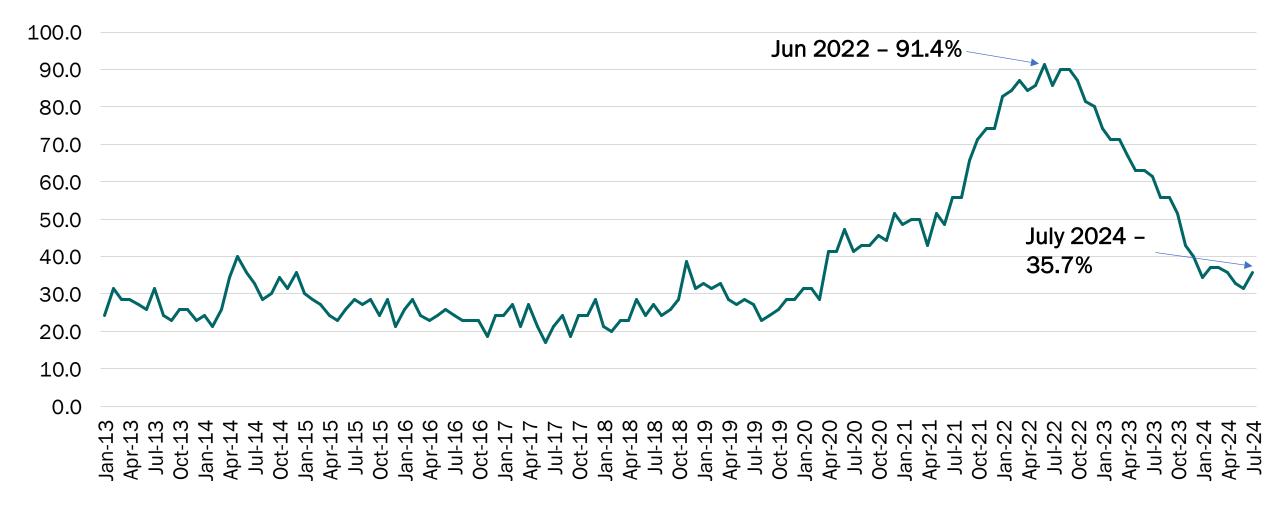
Source: Consumer Price Index Program, seasonally adjusted data; https://www.bls.gov/cpi/ Comparison of annualized rate of inflation for selected CPI categories between the 1^{st} and 2^{nd} half of 2022 and Jan 2023 – Jul 2024





Source: Consumer Price Index Program, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/cpi/

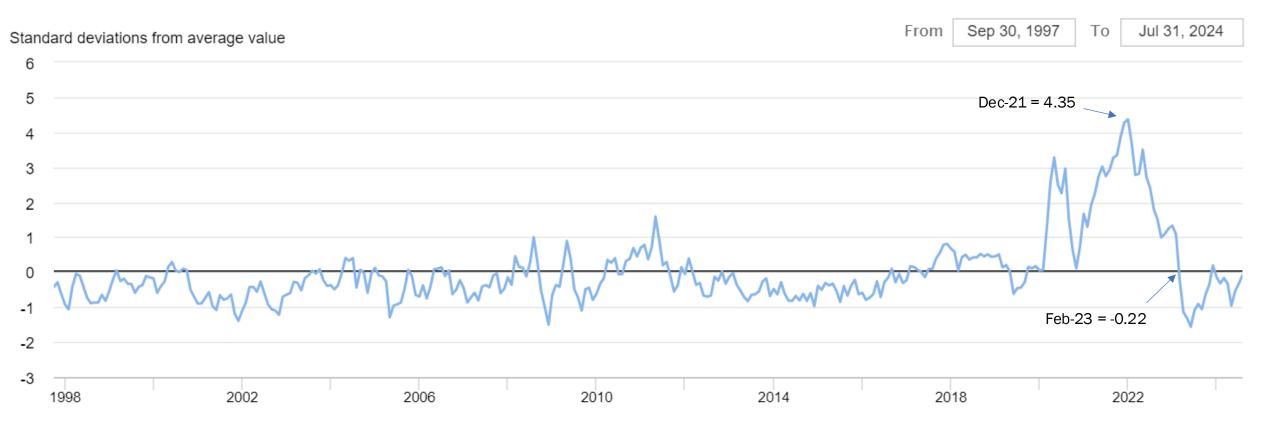
Percentage of CPI expenditure items with inflation rates over the prior 12-months that are greater than the adjusted target of 2.5% inflation





Source: Consumer Price Index Survey, Bureau of Labor Statistics, not seasonally adjusted data; https://www.bls.gov/cpi/

The Global Supply Chain Pressure Index has declined significantly over the last two years





Source: The New York Federal Reserve Bank; https://www.newyorkfed.org/research/policy/gscpi#/interactive

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Despite the recent lowering of inflation rates, the average prices of goods that form our views of inflation are still high

Concept	F	eb-20	Max price month	Ma	x price	Jı	ul-24
Fuel Oil #2 per gallon	\$	2.81	May-22	\$	5.97	\$	3.68
Eggs Grade A large per dozen	\$	1.45	Jan-23	\$	4.82	\$	3.08
Milk, fresh, whole, gallon	\$	3.20	Nov-22	\$	4.22	\$	3.98
Gasoline, unleaded, regular	\$	2.47	Jun-22	\$	5.06	\$	3.62



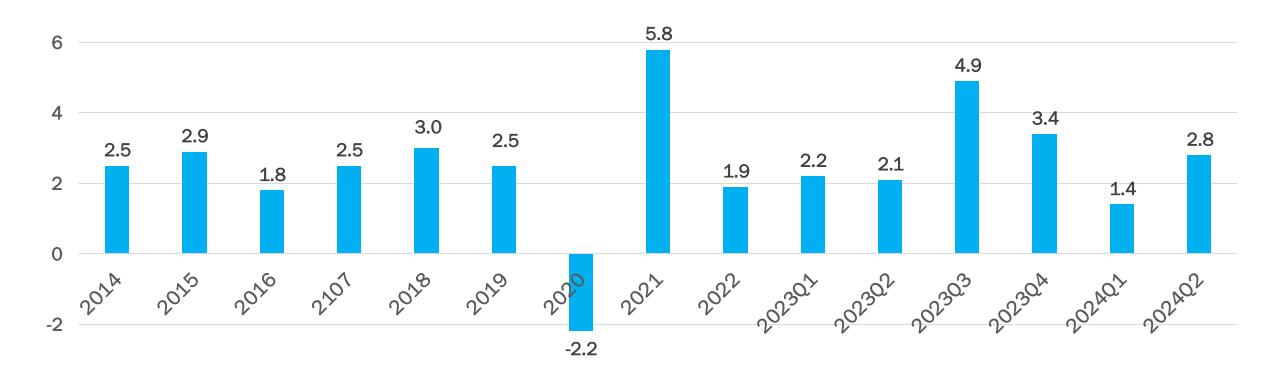
Source: Consumer Price Index Average Prices, Bureau of Labor Statistics; https://www.bls.gov/cpi/



Real GDP growth and consumption expenditures have returned to prepandemic rates

Real GDP growth has normalized to rates seen prior to the pandemic

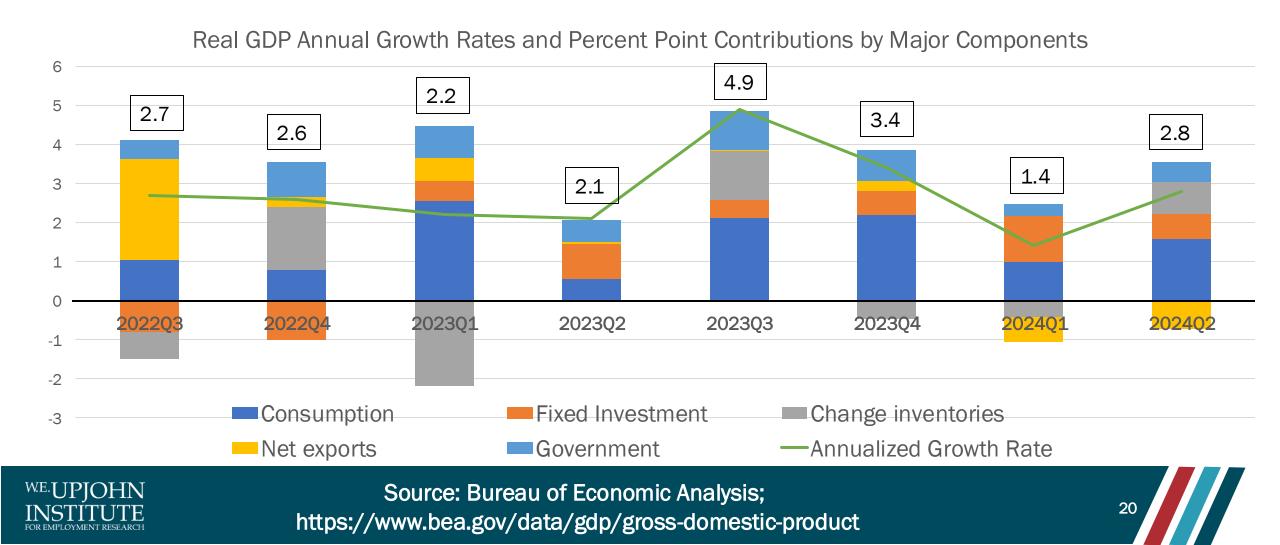
Percent change from the previous period, seasonally adjusted at annual rates





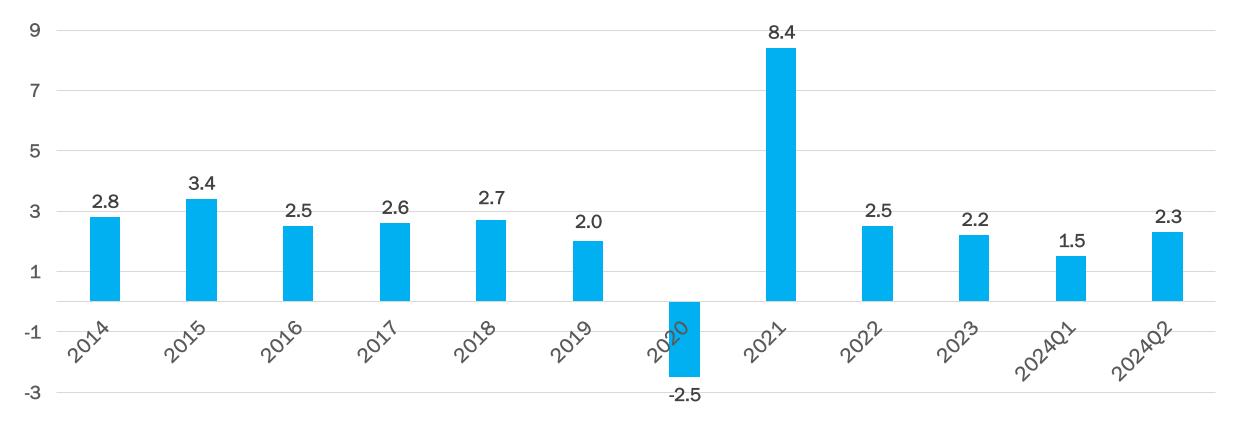
Source: Bureau of Economic Analysis; https://www.bea.gov/data/gdp/gross-domestic-product

Real GDP annual growth rates and percent point contributions by major components



Real Consumption expenditures have normalized to rates prior to the pandemic

Percent change from the previous period, seasonally adjusted at annual rates



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Source: Bureau of Economic Analysis; https://www.bea.gov/data/gdp/gross-domestic-product

Midwest state GDP trends by industry

Kansas exceeded the US Real GDP growth rate for All industries, 2023 Q1 to 2024 Q2

Real GDP (millions of chained 2017 dollars): Compound annual growth rate between two periods

Geography	2023:Q1-2024:Q1	
Kansas	3.3	
United States	2.9	
Indiana	2.6	
Nebraska	2.5	
Wisconsin	2.4	
Michigan	2.3	
Ohio	2.2	
Minnesota	1.6	
Illinois	1.5	
North Dakota	1.2	
South Dakota	1	
Iowa	0.8	
All Industries		



Kansas sustained positive Real GDP growth in Agricultural industries, while the United States and other Midwest States experienced declines

Real GDP (millions of chained 2017 dollars): Compound annual growth rate between two periods 2023:Q1-2024:Q1 Geography Kansas 17.9 **United States** -1.5 Nebraska -4.4 South Dakota -13.6 -13.7 lowa Michigan -20.5 North Dakota -27.1Ohio -29.0 -29.4 Illinois Minnesota -31.0 Indiana Not disclosed Wisconsin Not disclosed Agriculture, forestry, fishing and hunting



South Dakota, Michigan, Indiana, and Wisconsin exceeded the US Real GDP growth rate for Construction industries, 2023 Q1 to 2024 Q2 Real GDP (millions of chained 2017 dollars): Compound annual growth rate between two periods

Geography	2023:Q1-2024:Q1	
South Dakota	19.9	
Michigan	10.6	
Indiana	10.3	
Wisconsin	10.0	
United States	8.5	
Iowa	7.9	
Minnesota	7.9	
Ohio	7.3	
Illinois	6.9	
Kansas	6.6	
Nebraska	6.4	
North Dakota	6.1	
Construction		



Michigan, Ohio, and North Dakota exceeded the US Real GDP growth rate for Durable goods manufacturing, 2023 Q1 to 2024 Q2 Real GDP (millions of chained 2017 dollars): Compound annual growth rate between two periods

Geography	2023:Q1-2024:Q1	
Michigan	3.2	
Ohio	3.2	
North Dakota	2.7	
United States	2.6	
Nebraska	2.6	
Indiana	2.3	
lowa	2.1	
South Dakota	2.0	
Kansas	1.9	
Wisconsin	1.9	
Illinois	1.7	
Minnesota	1.2	
Durable Goods Manufacturing		



Six Midwest States exceeded the US Real GDP growth rate for Nondurable goods manufacturing, 2023 Q1 to 2024 Q2 Real GDP (millions of chained 2017 dollars): Compound annual growth rate between two periods

Geography	2023:Q1-2024:Q1	
Nebraska	11.4	
Illinois	9.5	
North Dakota	9.2	
Michigan	8.3	
South Dakota	8.2	
Wisconsin	7.9	
United States	7.6	
Indiana	7.5	
lowa	7	
Minnesota	6.8	
Kansas	6.4	
Ohio	5.4	
Nondurable goods manufacturing		



Four Midwest States exceeded the US Real GDP growth rate for Mining and extraction industries, 2023 Q1 to 2024 Q2 Real GDP (millions of chained 2017 dollars): Compound annual growth rate between two periods

Geography	2023:Q1-2024:Q1	
Michigan	14.3	
Minnesota	12.3	
Ohio	10.8	
South Dakota	10.3	
United States	10.2	
North Dakota	7.6	
lowa	7.1	
Nebraska	6.2	
Kansas	4.6	
Illinois	4.0	
Indiana	Not disclosed	
Wisconsin	Not disclosed	
Mining, quarrying, and oil and gas extraction		



Midwest States lagged US Real GDP growth rates for Professional, scientific, and technical services, 2023 Q1 to 2024 Q2 Real GDP (millions of chained 2017 dollars): Compound annual growth rate between two periods

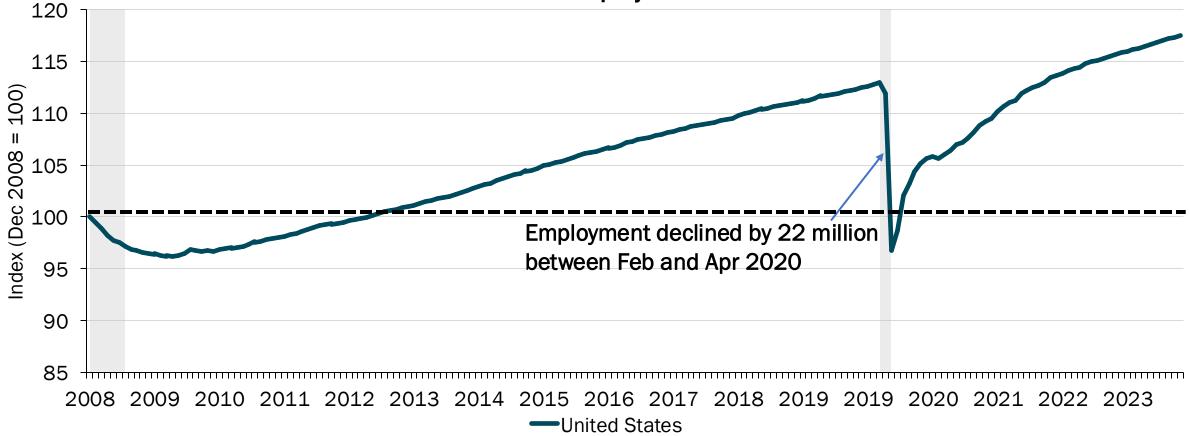
Geography	2023:Q1-2024:Q1	
United States	3.4	
Nebraska	3.3	
Ohio	2.9	
Indiana	2.4	
lowa	2.2	
South Dakota	2.2	
Kansas	2.1	
Wisconsin	2.1	
Michigan	1.9	
North Dakota	1.9	
Illinois	1.1	
Minnesota	1.1	
Professional, scientific, and technical services		



Payroll employment has recovered pre-pandemic levels

With July's gain of 114,000 jobs, employment exceeds the Feb 2020 peak by 6.4 million jobs

Nonfarm Employment Index

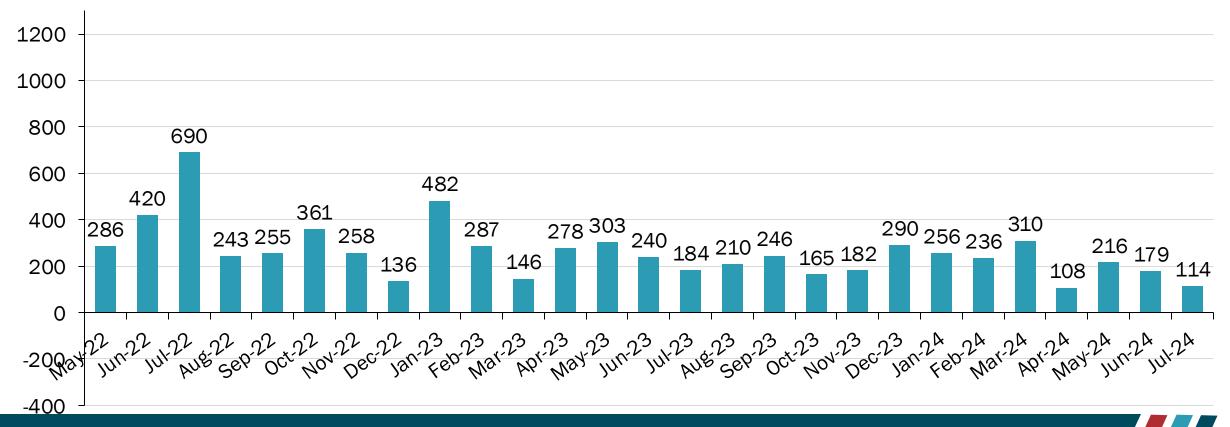




Source: Current Employment Survey, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/ces/

The pace of changes in payroll employment has been relatively strong since the beginning of 2022

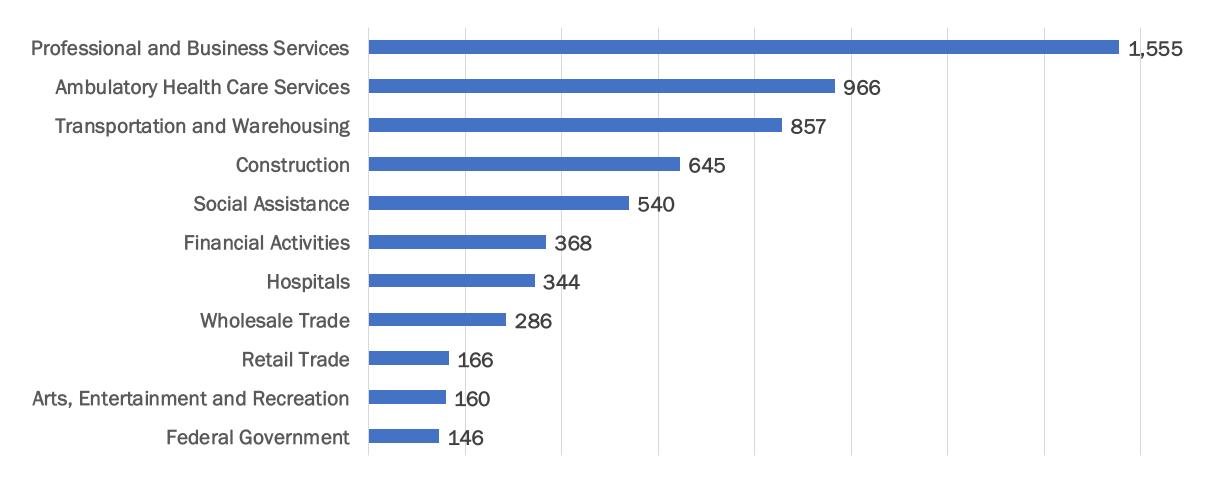
Monthly Change in Nonfarm Employment (in thousands)





Source: Current Employment Statistics, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/ces/

Employment in nonfarm industries, Feb 2020 – July 2024, in thousands

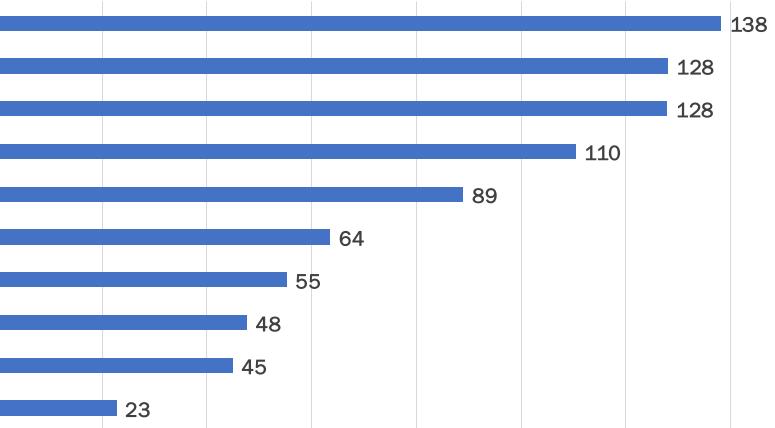




Source: Current Employment Statistics Survey, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/ces/

Employment in nonfarm industries, Feb 2020 – July 2024, in thousands

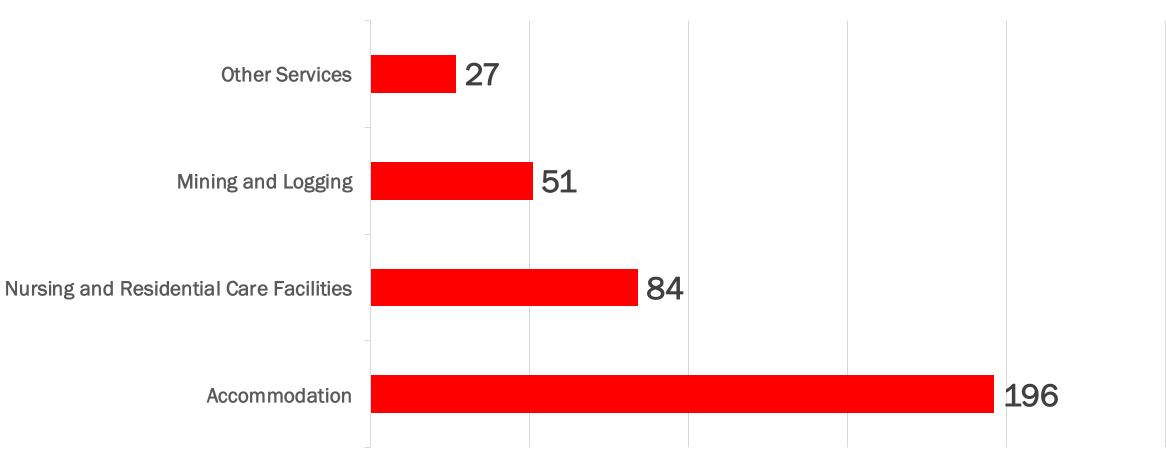
Local Government excluding Education **Durable Goods Manufacturing** Real Estate and Rental and Leasing State Government excluding Education Information Food Services and Drinking Places Local Government Education **Educational Services** Nondurable Goods Manufacturing State Government Education





Source: Current Employment Statistics Survey, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/ces/

Employment in nonfarm industries, Feb 2020 – July 2024, in thousands

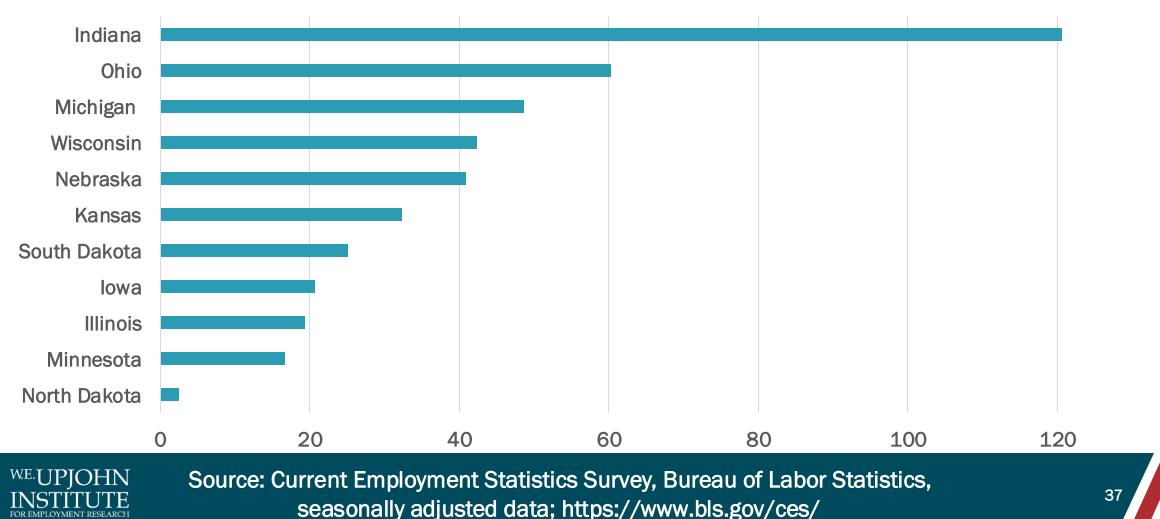




Source: Current Employment Statistics Survey, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/ces/

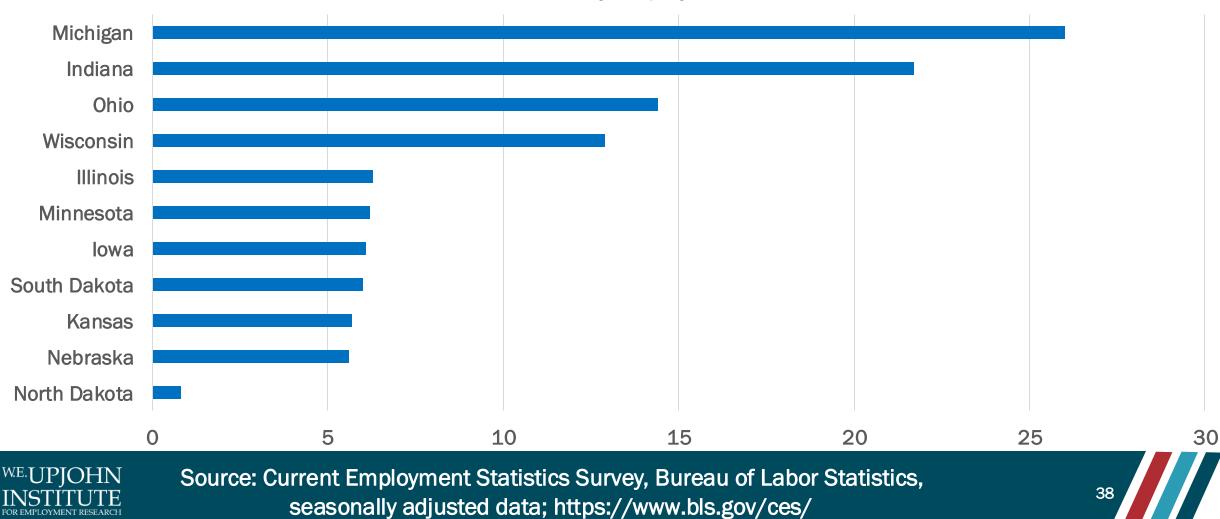
Industry employment trends in the Midwest states

Midwest States Nonfarm Payroll Employment February 2020 to July 2024



Total Nonfarm Payroll Feb 2020 - Jul 2024, thousands

Construction



Construction Industry Employment Feb 2020 – Jul 2024, thousands

Durable Goods Manufacturing

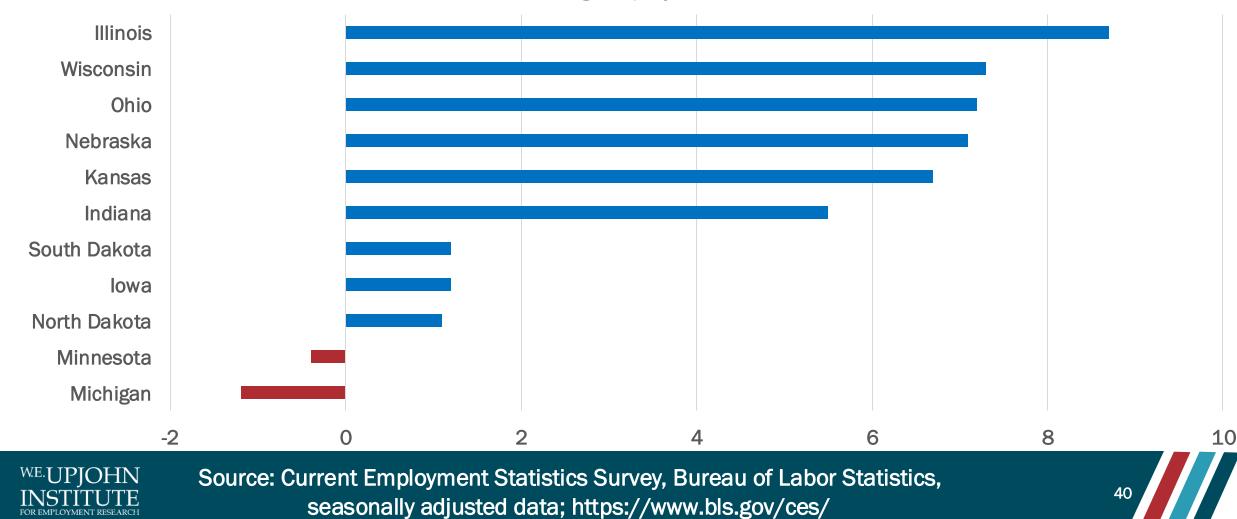
Durable Goods Manufacturing Employment Feb 2020 – Jul 2024 thousands Nebraska North Dakota lowa South Dakota Minnesota Kansas Wisconsin Ohio Michigan Illinois Indiana -16 -14 -12 -10 -8 -6 -2 0 2



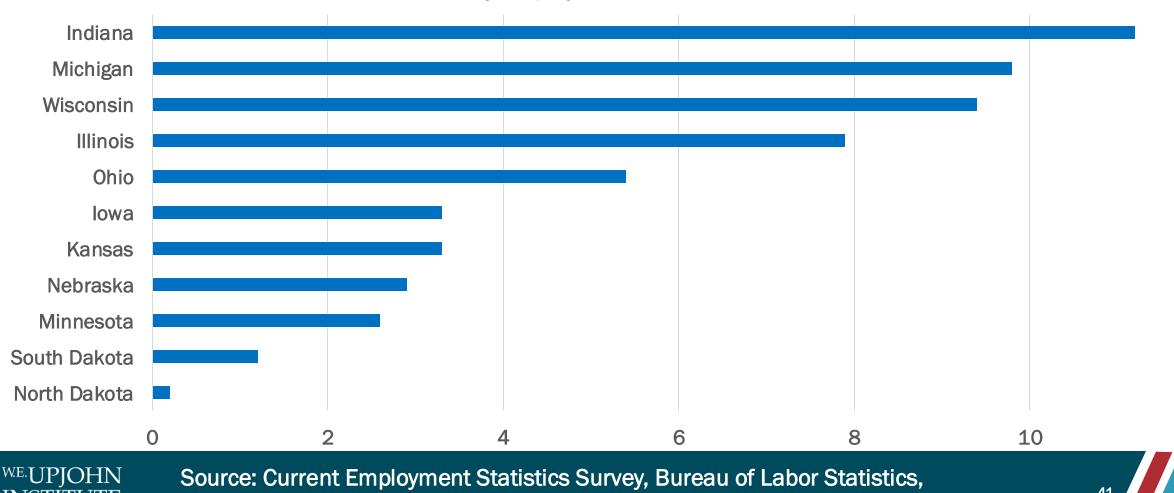
Source: Current Employment Statistics Survey, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/ces/

Nondurable Goods Manufacturing

Nondurable Manufacturing Employment Feb 2020 – Jul 2024, thousands



Wholesale Trade

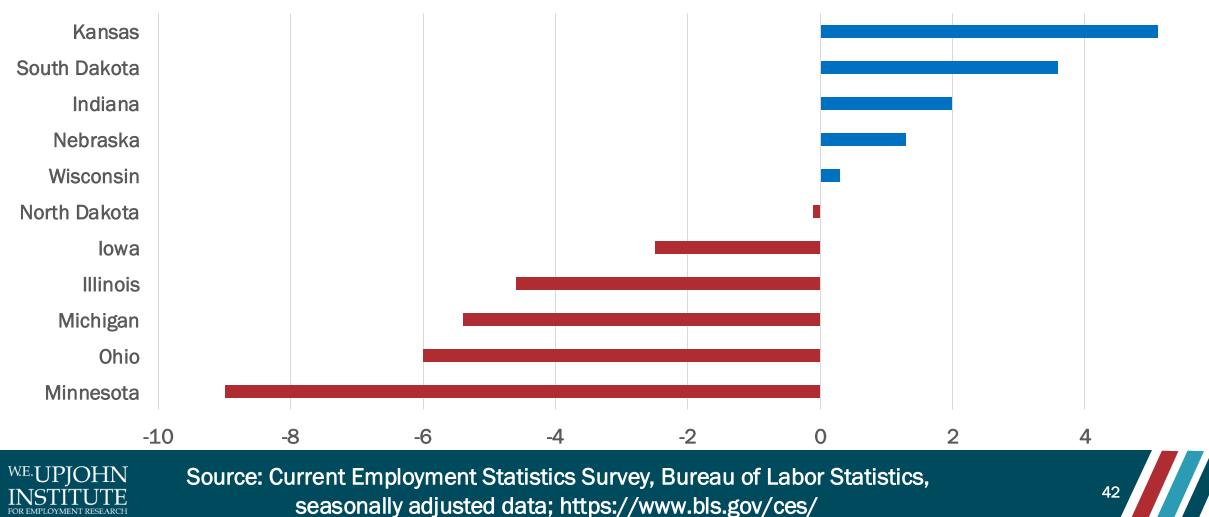


seasonally adjusted data; https://www.bls.gov/ces/

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Wholesale Industry Employment Feb 2020 – Jul 2024, thousands

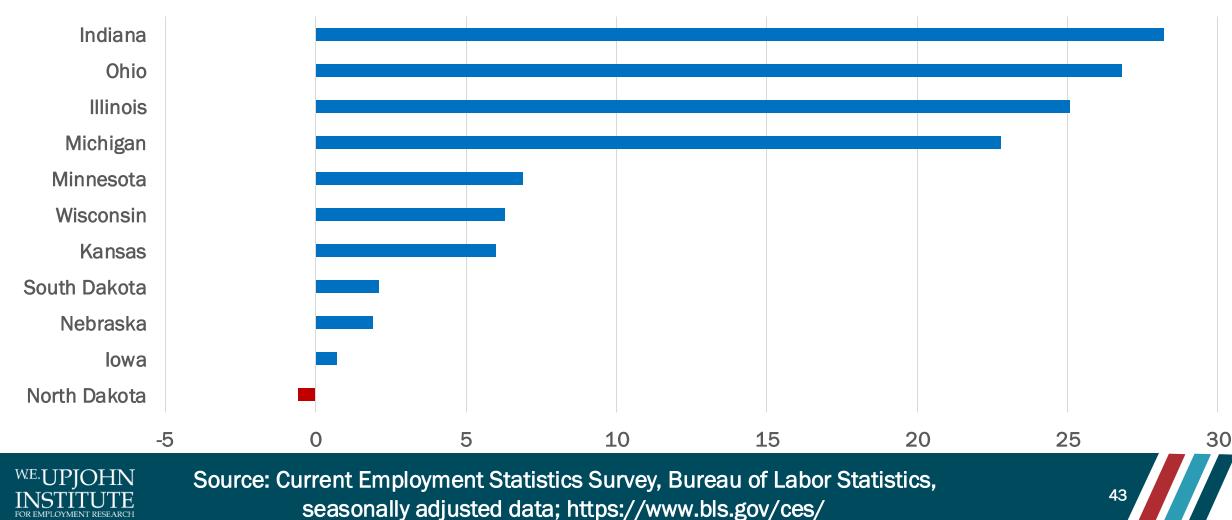
Retail Trade



Retail Industry Employment Feb 2020 – Jul 2024, thousands

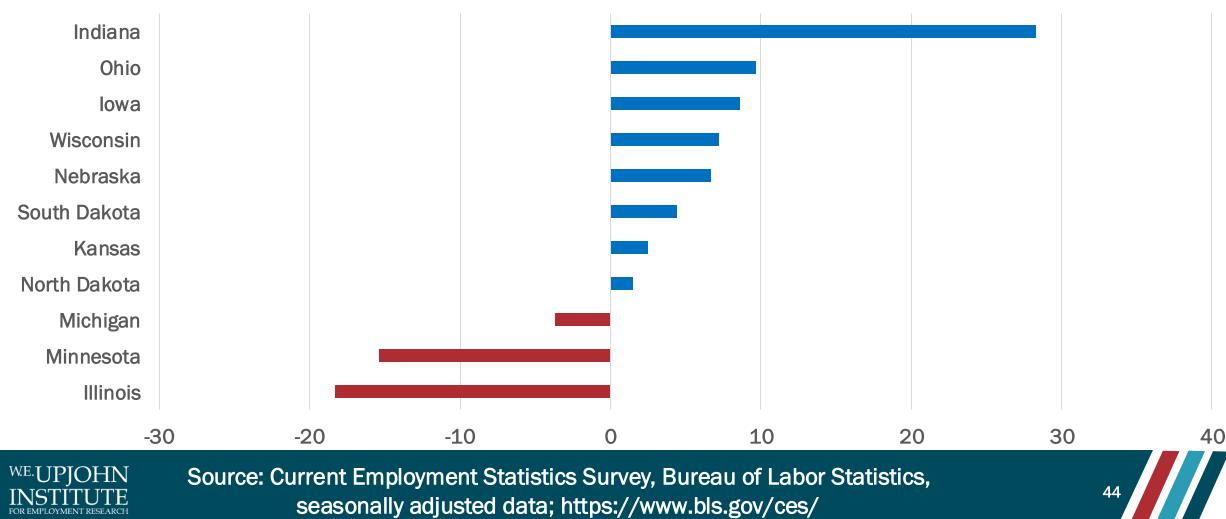
Transportation, Warehousing, and Utilities

Industry Employment Feb 2020 – Jul 2024, thousands



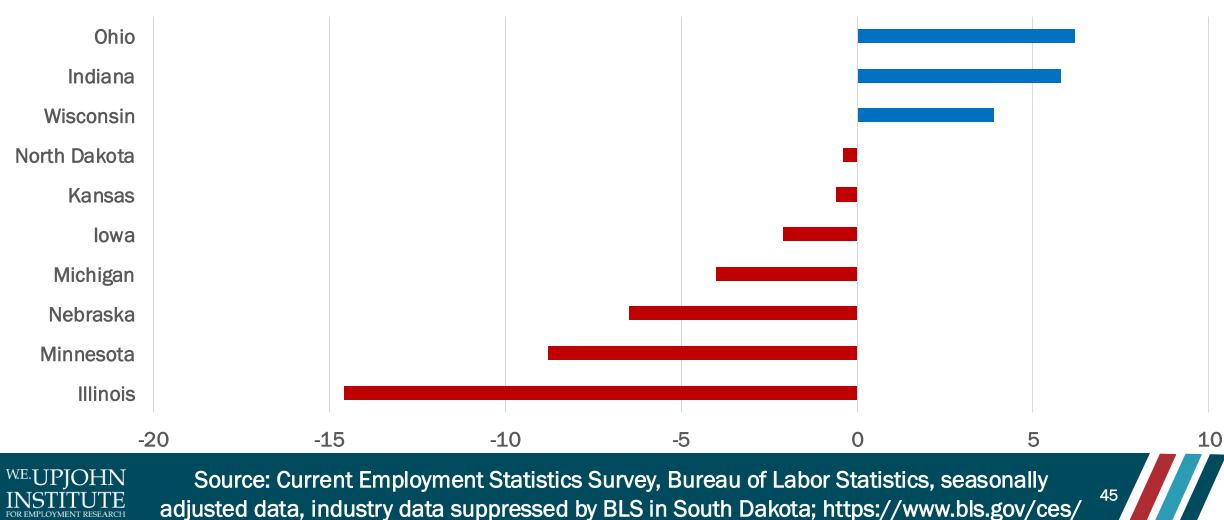
Professional and Business Services

Industry Employment Feb 2020 – Jul 2024, thousands

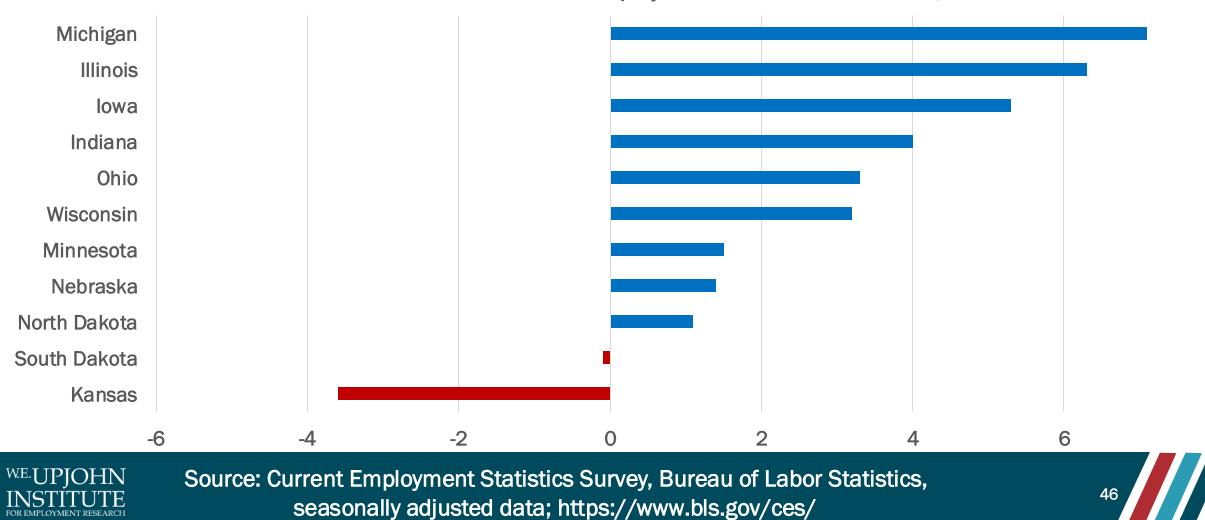


Finance and Insurance

Finance and Insurance Industry Employment Feb 2020 – Jul 2024, thousands



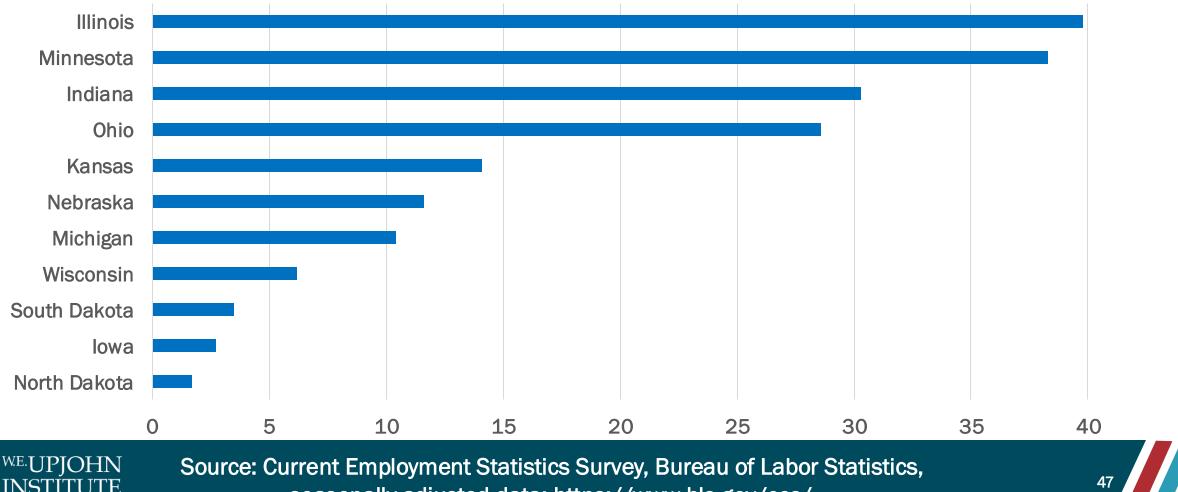
Educational Services



Educational Services Employment Feb 2020 – Jul 2024, thousands

Health Care and Social Assistance

Health Care and Social Assistance Employment Feb 2020 – Jul 2024, thousands

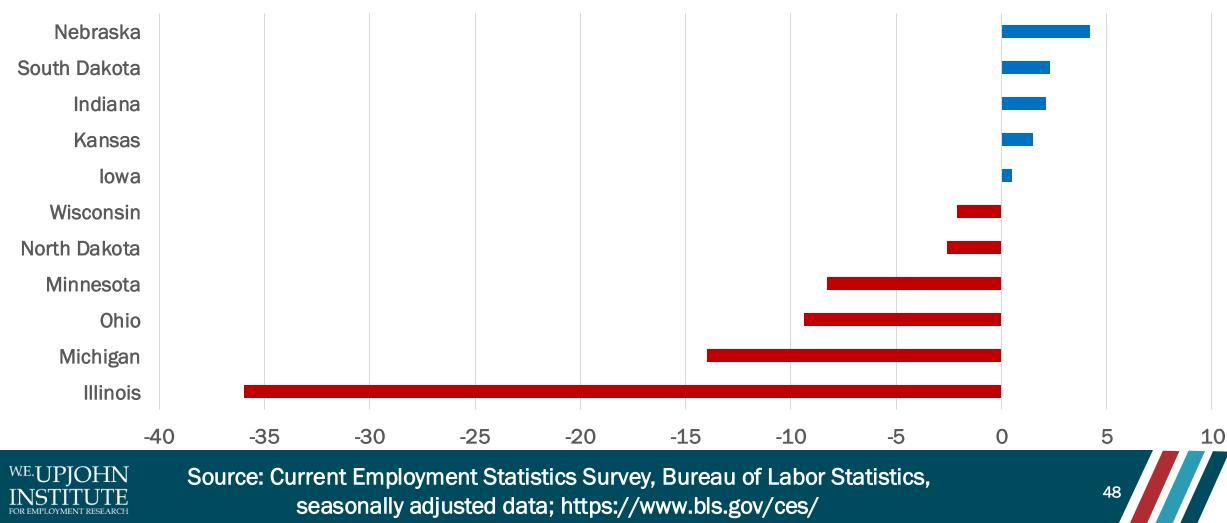


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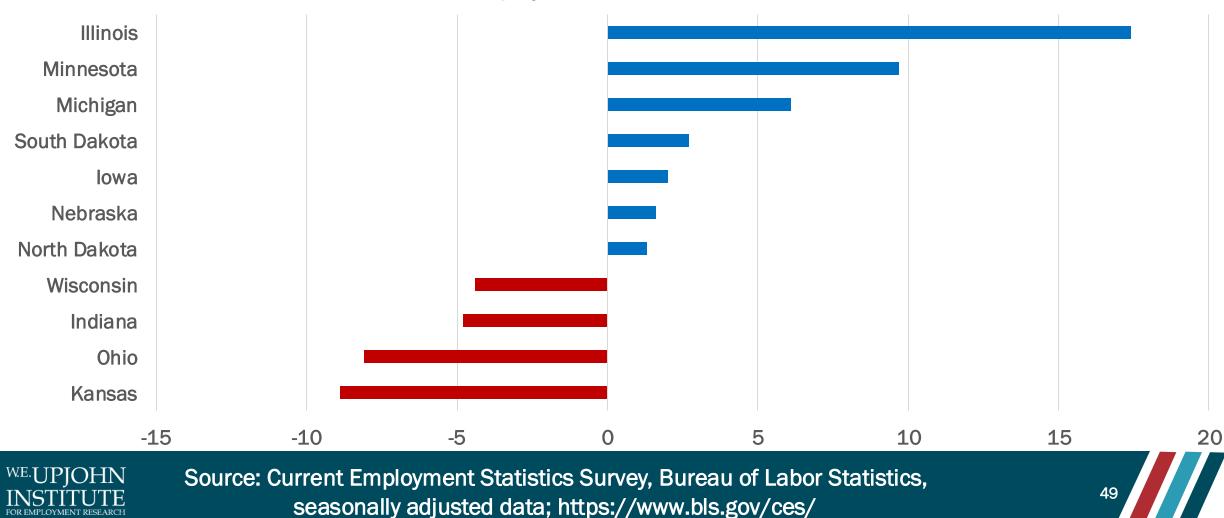
seasonally adjusted data; https://www.bls.gov/ces/

Leisure and Hospitality

Industry Employment Feb 2020 – Jul 2024, thousands



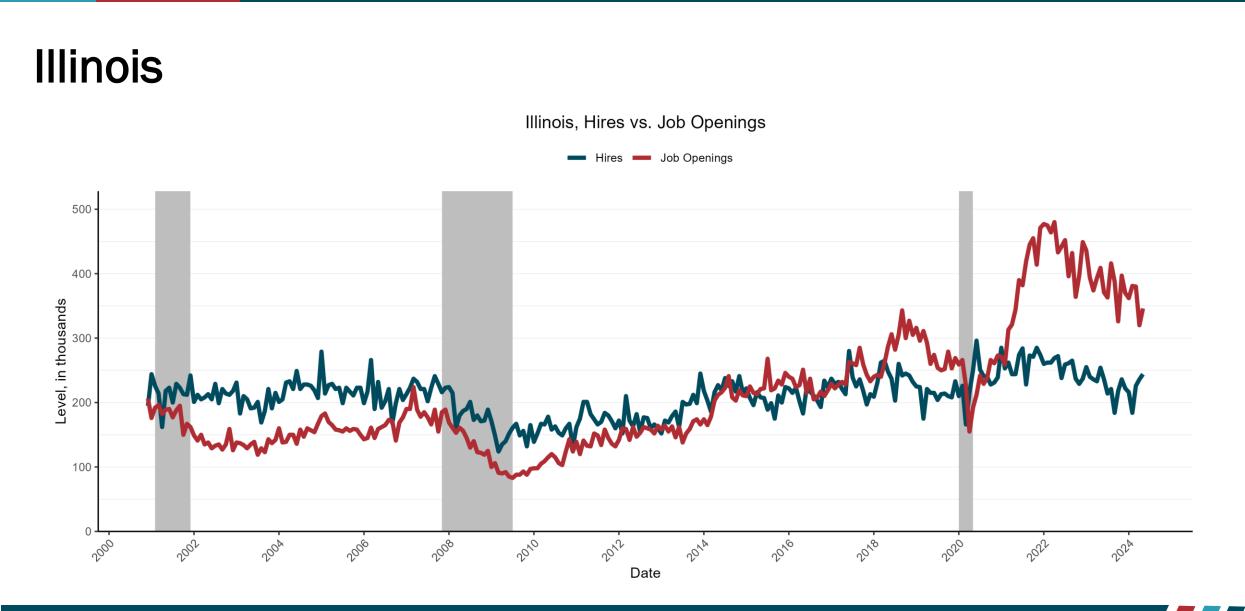
Government



Government Employment Feb 2020 – Jul 2024, thousands

Labor shortages in the Midwest states Indiana Indiana, Hires vs. Job Openings - Hires - Job Openings Level, in thousands Date

WE. UPJOHN INSTITUTE FOR EMPLOYMENT RESEARCH Source: Job Openings and Labor Turnover Survey, Bureau of Labor Statistics, Seasonally adjusted data through May 2024, in thousands; https://www.bls.gov/jlt/



^{we.}UPJOHN INSTITUTE Source: Job Openings and Labor Turnover Survey, Bureau of Labor Statistics, Seasonally adjusted data through May 2024, in thousands; https://www.bls.gov/jlt/

Job Openings have exceeded Hires in all Midwest states, since 2021. Some states are closer to closing the gap:

States closing the gap:

Indiana Iowa Nebraska North Dakota Ohio South Dakota States in which Openings are persistently greater than Hires:

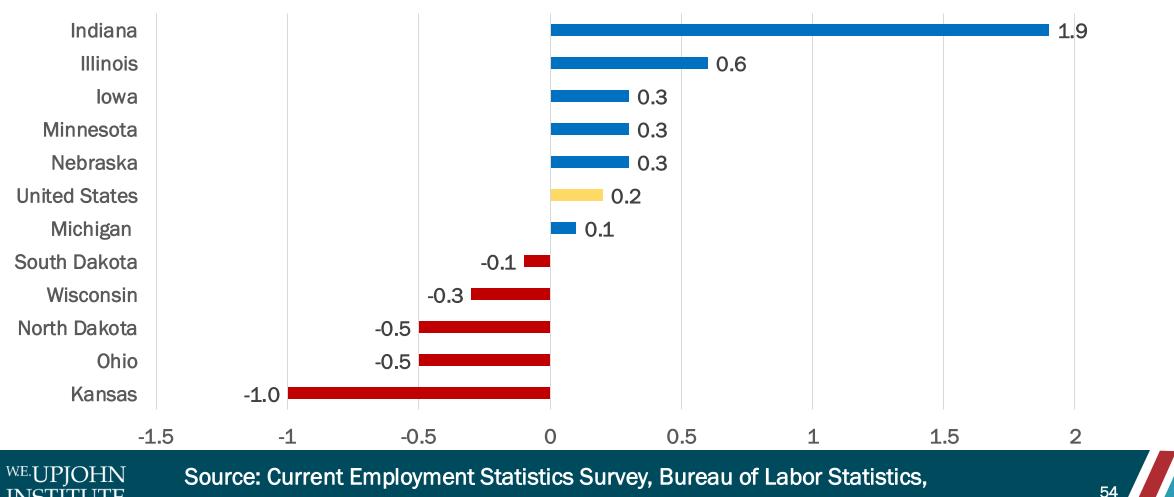






In July 2024, five Midwest states exceeded the U.S. average 3-month percent change in the wages of private payroll employees

Three-month percent changes in wages for the period ending Jul 2024



seasonally adjusted data; https://www.bls.gov/ces/

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Labor force participation rates and employment-population ratios are nearly recovered from the pandemic

At 62.7 percent in July 2024, the U.S. labor force participation rate is still below the pre-pandemic rate of 63.3 in Feb 2020



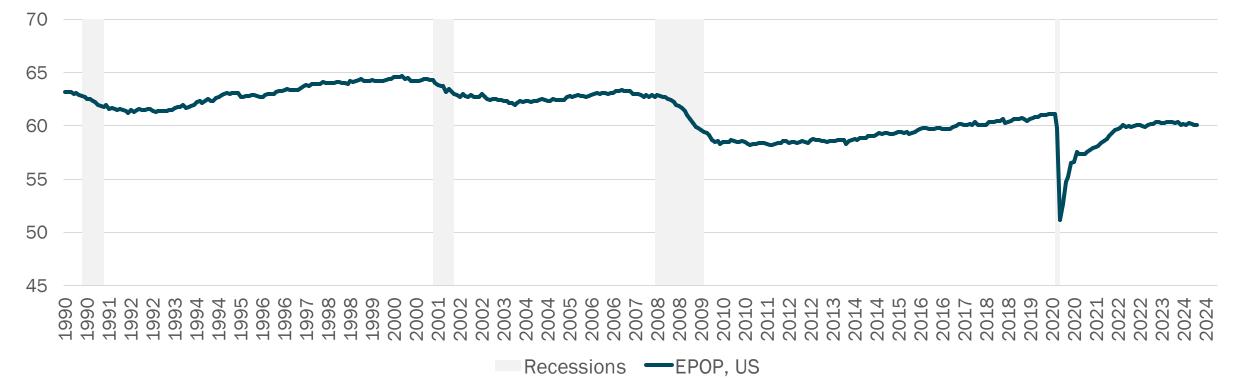
Recessions — LFPR, US



Source: Current Population Survey, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/cps/

At 60.0 percent in July 2024, the U.S. employment-population ratio is still below the pre-pandemic rate of 61.1 in Feb 2020

Employment-to-Population Ratio, U.S.



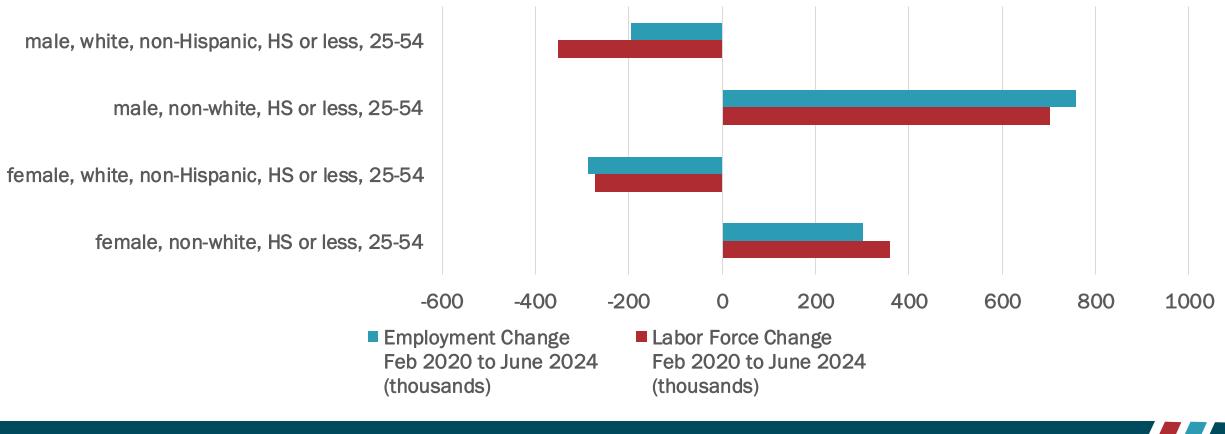


Source: Current Population Survey, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/cps/

Labor force participation and employment by demographic groups

Prime age, white, non-Hispanic, male and female workers with educational attainment of High school or less show declining labor force participation and employment since the pandemic

Labor Force Participation and Employment Change, High School or Less

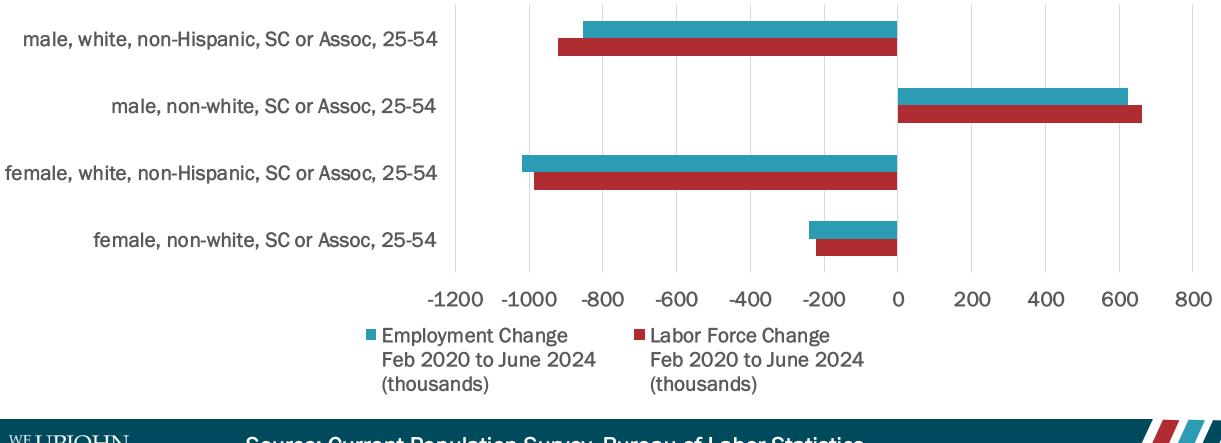




Source: Current Population Survey, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/cps/

Three demographic groups with educational attainment of Some college or associate's degree show declining labor force participation and employment since the pandemic

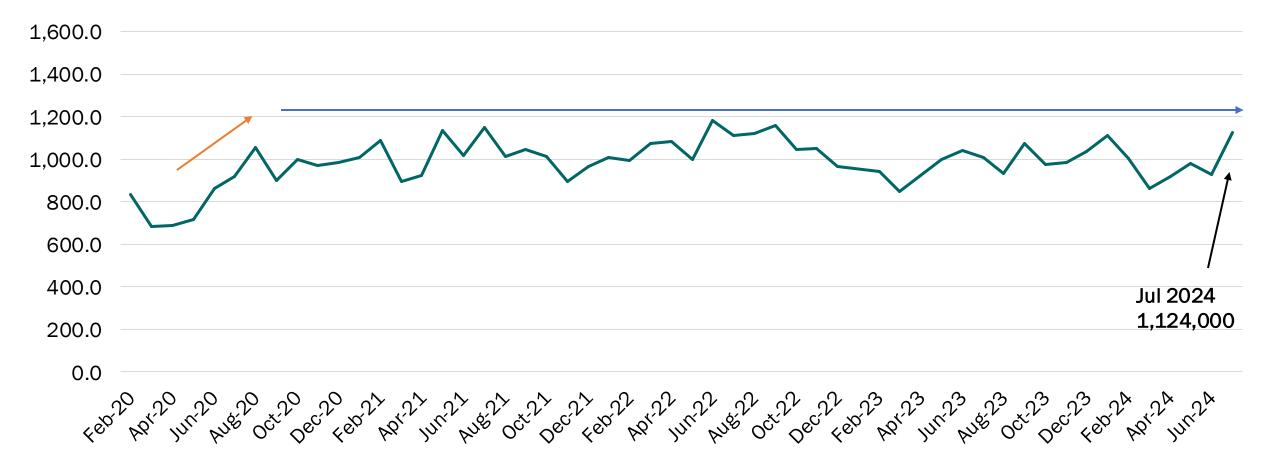
Labor Force Participation and Employment Change, Some College or Associate's



W.E. UPJOHN INSTITUTE FOR EMPLOYMENT RESEARCH Source: Current Population Survey, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/cps/

The near employed

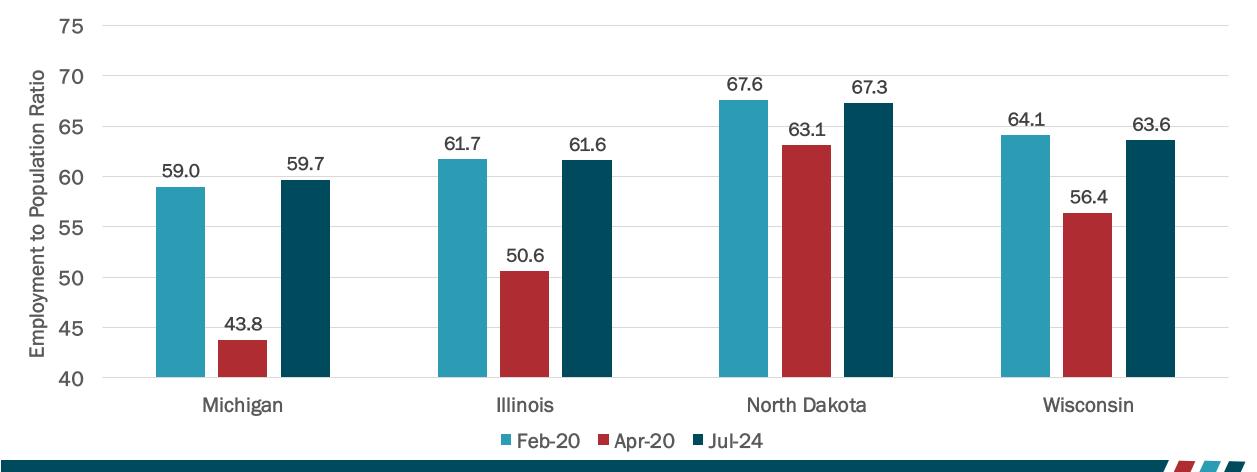
The number of individuals who want to work but cite childcare, family responsibilities or transportation as barriers has stubbornly remained around 1 million since the summer of 2020



WE. UPJOHN INSTITUTE FOR EMPLOYMENT RESEARCH Source: Current Population Survey, Bureau of Labor Statistics, not seasonally adjusted data, author's calculations; https://www.bls.gov/cps/

Employment to population ratios for Midwest states

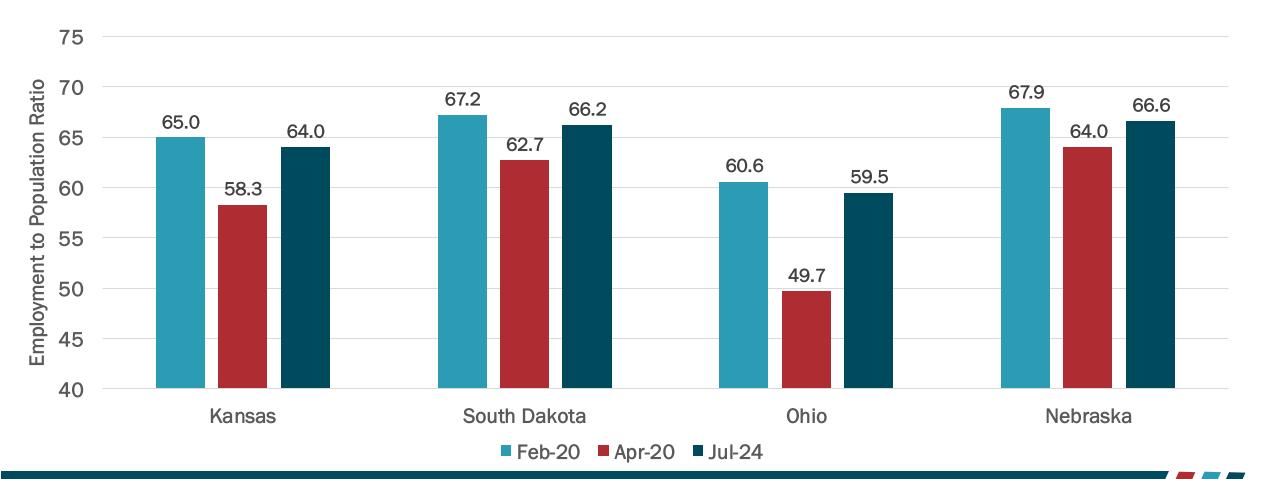
Employment-to-population ratios have recovered or nearly recovered their pre-pandemic levels in Michigan, Illinois, North Dakota, and Wisconsin





Source: Local area unemployment statistics, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/lau/

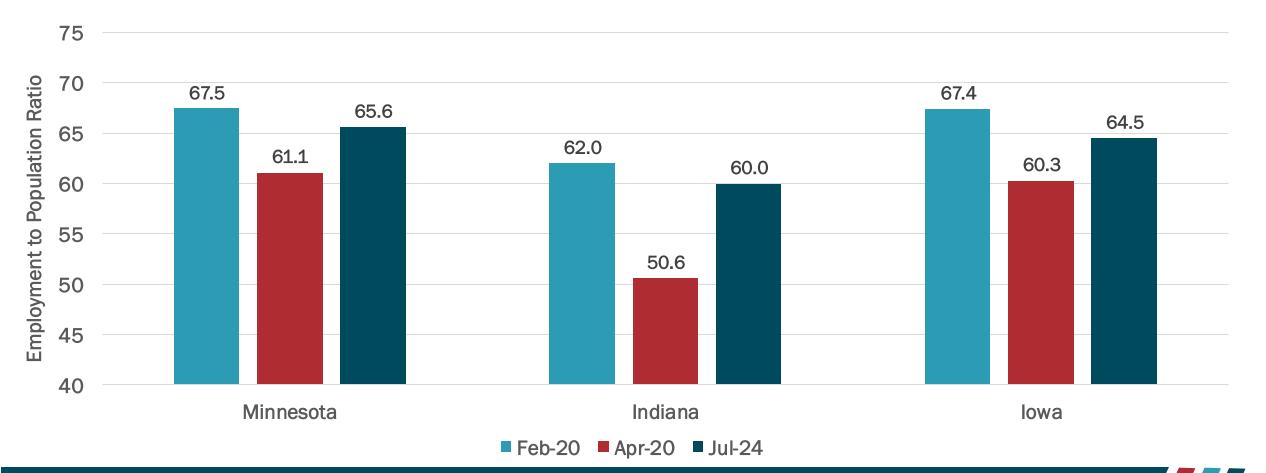
Employment-to-population ratios are at least 1 percentage point below their pre-pandemic levels in Kansas, South Dakota, Ohio, and Nebraska





Source: Local area unemployment statistics, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/lau/

Differences between pre- and post-pandemic employment-topopulation ratios are greatest in Minnesota, Indiana, and Iowa





Source: Local area unemployment statistics, Bureau of Labor Statistics, seasonally adjusted data; https://www.bls.gov/lau/

Prime age EPOPs, prime age population growth, and total population trends in Midwest states

Total Population Change

Between 2012 and 2022, Michigan's population grew by 1.6%

For the US, over the same period, the population grew by 6.9%

Ontonagon Baraga Gogebic Marquette Iron Dickinsor Menominée **Population Change**, 2012 to 2022 Population Increasing, Metro

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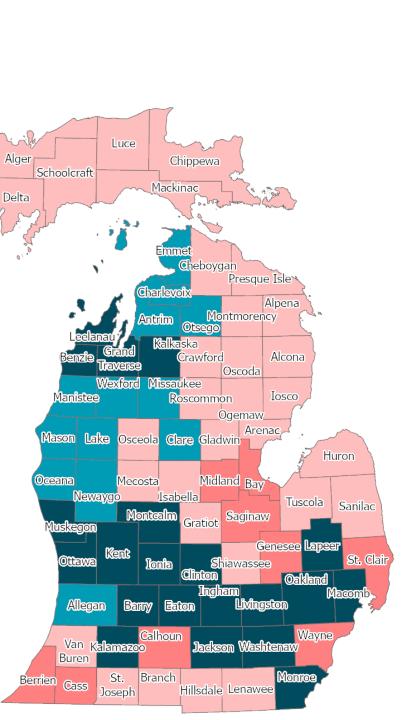


Population Increasing, Non-Metro

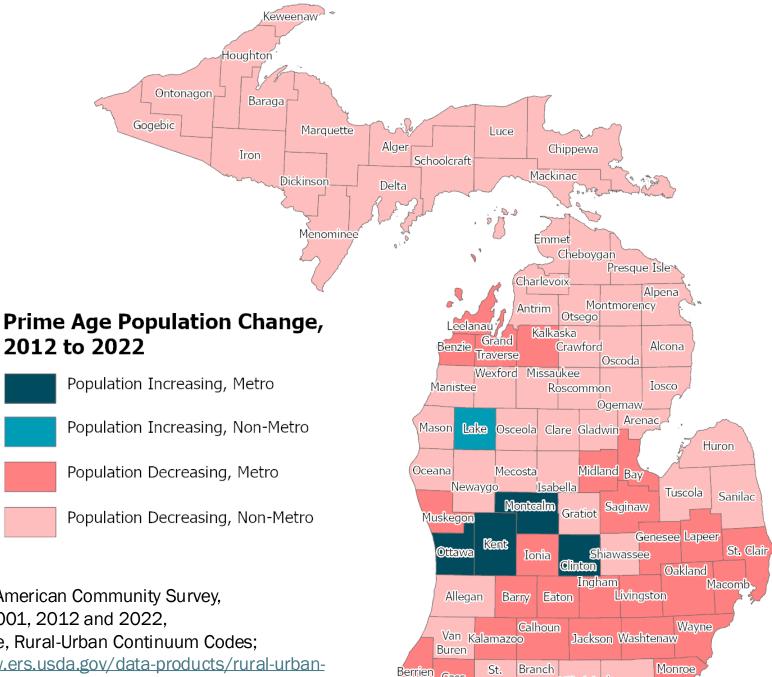
Population Decreasing, Metro

Population Decreasing, Non-Metro

Source: Census Bureau, American Community Survey, 5-year tables DP05, 2012 and 2022, U.S. Department of Agriculture, Rural-Urban Continuum Codes; https://data.census.gov/, https://www.ers.usda.gov/data-products/rural-urbancontinuum-codes.aspx



Prime Age Population Change

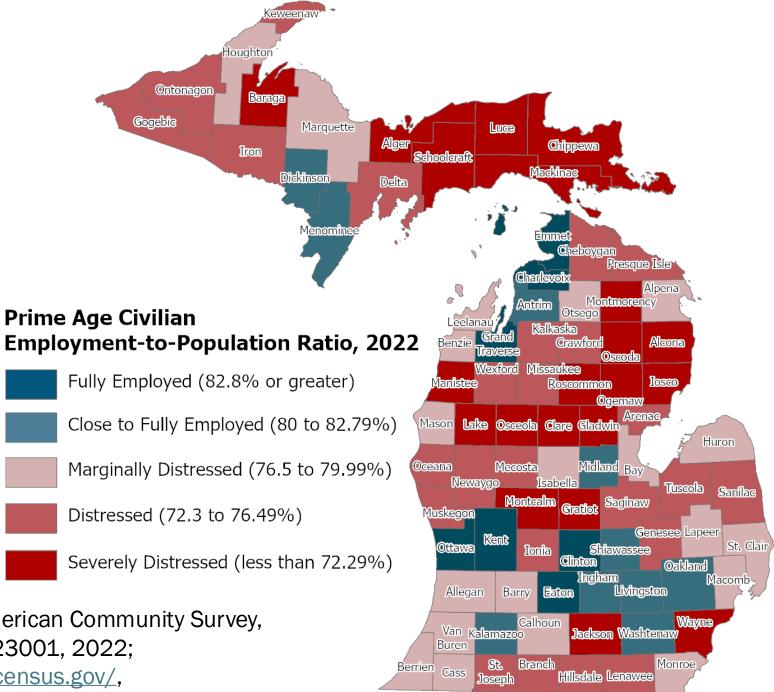


Hillsdale Lenawee

Joseph

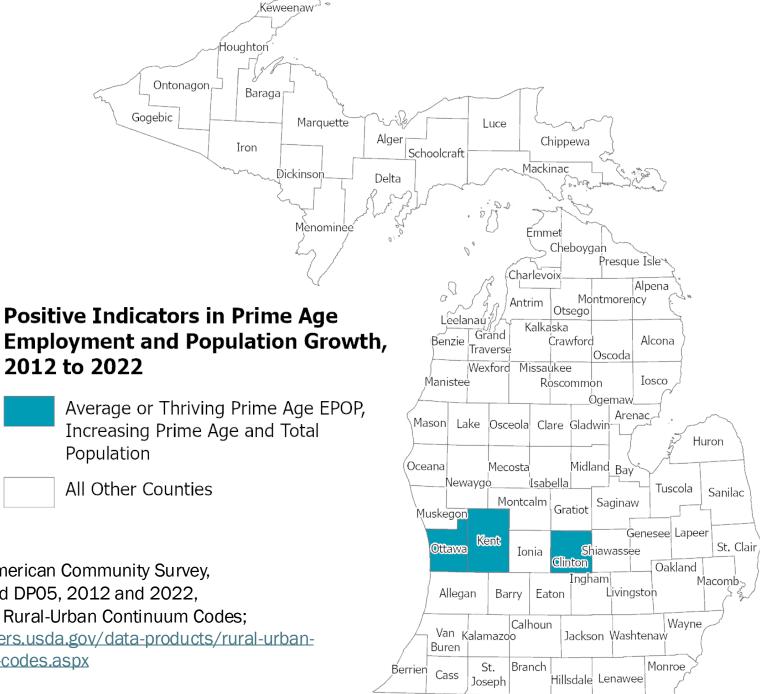
Source: Census Bureau, American Community Survey, 5-year tables B23001, 2012 and 2022, U.S. Department of Agriculture, Rural-Urban Continuum Codes; https://data.census.gov/, https://www.ers.usda.gov/data-products/rural-urbancontinuum-codes.aspx

Prime Age EPOP



Source: Census Bureau, American Community Survey, 5-year table B23001, 2022; <u>https://data.census.gov/</u>,

Putting it All Together:



Source: Census Bureau, American Community Survey, 5-year tables B23001 and DP05, 2012 and 2022, U.S. Department of Agriculture, Rural-Urban Continuum Codes; https://data.census.gov/, https://www.ers.usda.gov/data-products/rural-urbancontinuum-codes.aspx

Midwest State and County Prime Age EPOP, Prime Age Population, and Total Population Trends

State Prime Age Employment, Population, and Total Population Trends

Geography	Prime Age Employment to Population Ratio, 2022	Total Population, Percent Change, 2012-2022	Prime Age Population, Percent Change, 2012-2022
Illinois	80.3%	-0.5%	-6.4%
Indiana	79.7%	4.6%	-1.9%
lowa	84.2%	4.6%	-2.3%
Kansas	81.9%	3.0%	-4.3%
Michigan	77.7%	1.6%	-5.0%
Minnesota	85.4%	7.1%	-1.2%
Nebraska	84.9%	7.3%	0.3%
North Dakota	84.9%	14.2%	9.4%
Ohio	79.6%	2.1%	-4.2%
South Dakota	83.4%	8.7%	1.0%
Wisconsin	84.1%	3.4%	-5.7%
United States	78.8%	6.9%	1.6%



Source: Census Bureau, American Community Survey 5-year tables https://data.census.gov/

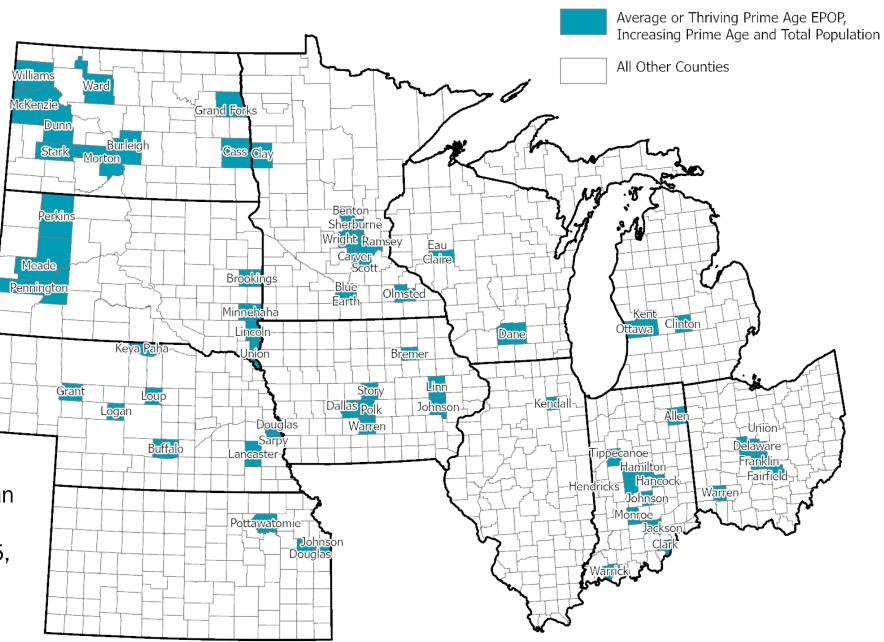
Prime Age Employment:

Population Ratio, 2022 Fully Employed (82.8% or greater) Close to Fully Employed (80 to 82.79%) All Other Counties (less than 80%)

Prime Age Civilian Employment to

Source: Census Bureau, American Community Survey, 5-year tables B23001 and DP05, 2012 and 2022; https://data.census.gov/

Putting it All Together:



Positive Indicators in Prime Age

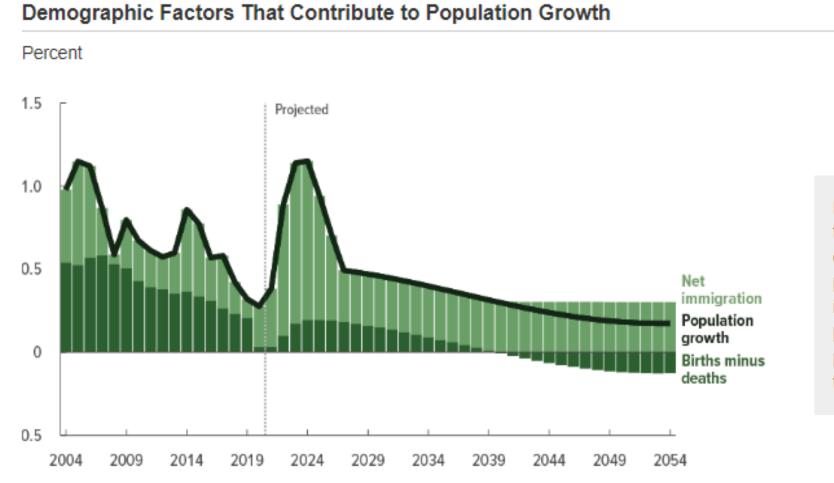
2012 to 2022

Employment and Population Growth,

Source: Census Bureau, American Community Survey, 5-year tables B23001 and DP05, 2012 and 2022; https://data.census.gov/

Long-term demographic changes will dramatically change the nature of work and the need for high-skilled workers

Congressional Budget Office: Demographic Outlook 2024 to 2054



By 2040, with the aging of the population, deaths exceed births in CBO's projections. As a result, net immigration accounts for all population growth after that point; without immigration, the population would shrink.



Source: Congressional Budget Office, January 2024; https://www.cbo.gov/publication/59697



Average monthly changes in employment will slow down significantly over the next ten years

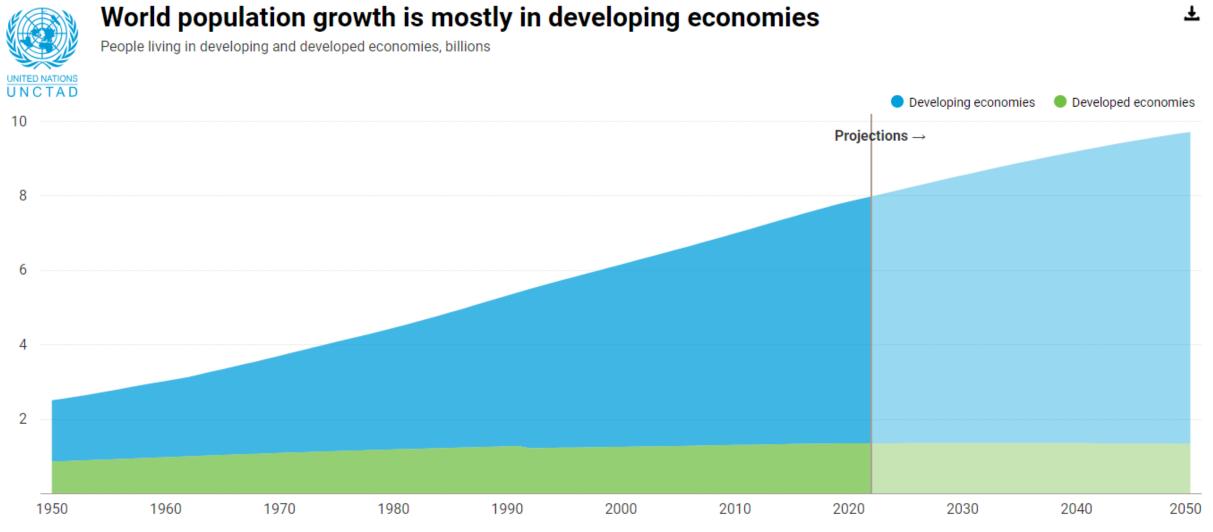
Year	BLS Projections US Employment	Average monthly employment change
2012	145,356,000	
2022	164,482,600	159,388
2032	169,148,100	38,879
Year	Michigan Projections	Average monthly employment change
Year 2010	Michigan Projections 4,084,320	monthly employment
		monthly employment
2010	4,084,320	monthly employment change



Sources: BLS Occupational Projections and Michigan Labor Market Information; <u>https://www.bls.gov/emp/, https://milmi.org/DataSearch/Employment-Projections</u>

15 Nov 2022

The world's population growth has become increasingly concentrated in developing countries, highlighting the need to address inequalities and ensure a just transition towards a low-carbon future.

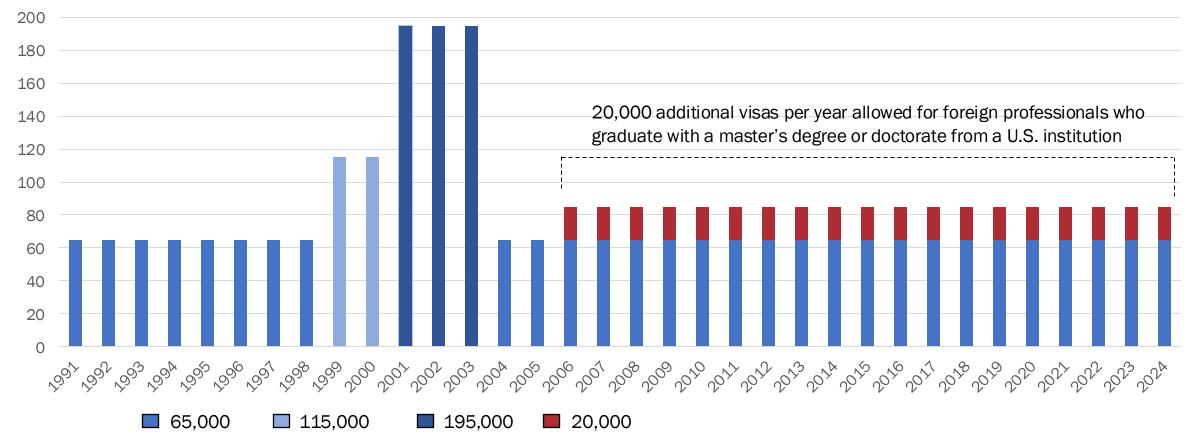


Source: UNCTADstat based on UN DESA Population Division, World Population Prospects 2022. Note: The graph provides estimates from 1950 to 2021 and projections from 2022 to 2050 of total population

https://population.un.org/wpp/

H1-B Visa allocations for foreign professional workers have remained largely unchanged since the program's creation in 1990

Annual Cap on H1-B Visas FY 1991-2024, thousands

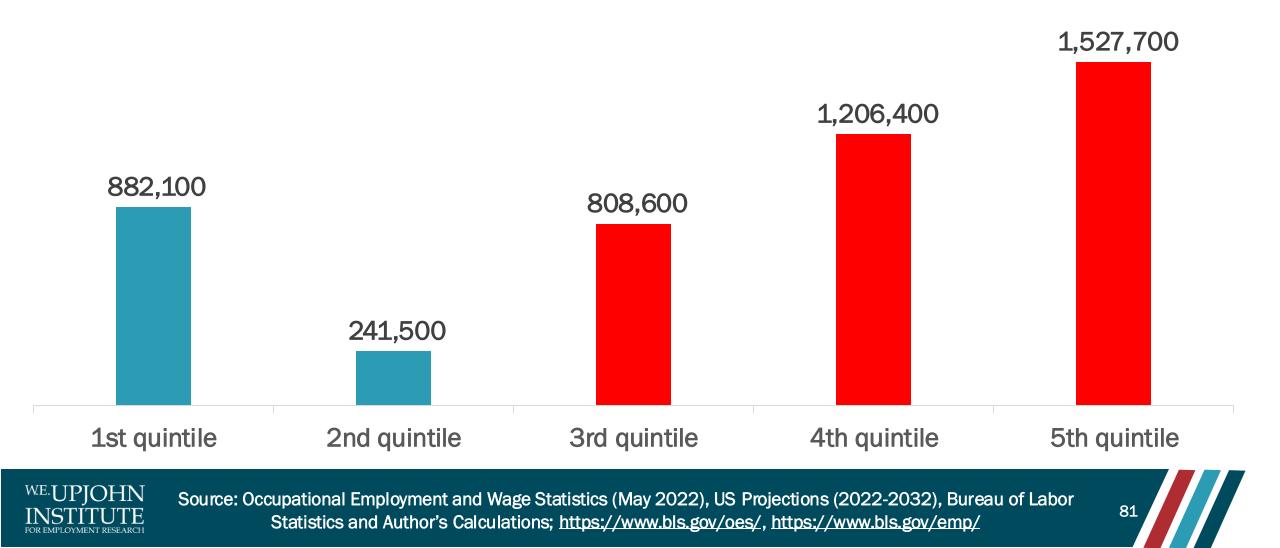




Source: U.S. Citizenship and Immigration Services; https://www.uscis.gov/working-in-the-united-states/h-1b-specialty-occupations



Projected net employment change is centered on higherskill, higher-wage occupations



A Focus on Energy:

Occupational projections for Lithium-Ion battery production in the United States

North American Lithium-Ion Battery Supply Chain Database

NAATBatt International and the National Renewable Energy Laboratory created a publicly available directory of North American companies in the lithium-ion supply chain



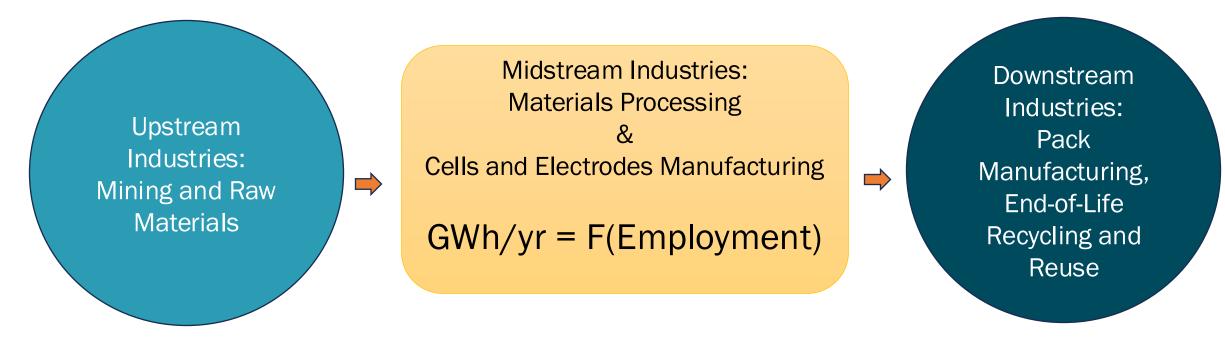


• For the more than 600 facilities in the directory, the database provides:

- Name, address, website, Headquarter information
- Supply chain segment, Products or services
- Employment
- Installed battery manufacturing capacity (in gigawatt-hours)
- Plans for future capacity,

W.E. UPJOHN INSTITUTE FOR EMPLOYMENT RESEARCH Source: NAATBatt International and National Renewable Energy Laboratory; https://www.nrel.gov/transportation/li-ion-battery-supply-chain-database.html

Methodology: Establishing the relationship between supply chain employment and productive capacity



Employment forecasting assumes a stable relationship between supply chain employment and productive capacity in cells and electrodes manufacturing



US Lithium-Ion Battery Employment Across the Supply Chain

The following levels of employment in eleven supply chain segments are associated with 200 GWh/yr annual production capacity in the year 2023:

Supply Chain Segment	Description	NAATBatt US Employment in 2023 associated with 200 Gigawatt hours of battery production	Relative Share of Total Employment in 2023
1	Raw Materials	1,825	2.9%
2	Battery Grade Materials	4,701	7.4%
3	Other Battery Component	6,743	10.6%
4	Electrodes and Cells	10,585	16.6%
5	Modules and Packs	13,903	21.8%
6	End of Life	2,963	4.7%
7	Equipment	4,228	6.6%
8	Service and Repair	9,809	15.4%
9	Research and Development	6,160	9.7%
10	Modeling	2,675	4.2%
11	Distributors	75	0.1%
	Total	63,667	



Upjohn Research, Projecting the Demand for Workers in the Production of Lithium-ion Batteries in the United States; https://research.upjohn.org/cgi/viewcontent.cgi?article=1308&context=reports

US Lithium-Ion Battery Employment by Industry NAICS

Employment in 2023 is shown using 21 three-digit NAICS industries

NAICS 3-Digit	Description	NAATBatt US Employment in 2023 associated with 200 Gigawatt hours of battery production	Relative Share of Total Employment in 2023
212	Mining (except Oil and Gas)	2,012	3.2%
237	Heavy and Civil Engineering Construction	385	0.6%
325	Chemical Manufacturing	15,299	24.0%
326	Plastics and Rubber Products Manufacturing	1,455	2.3%
327	Nonmetallic Mineral Product Manufacturing	1,452	2.3%
331	Primary Metal Manufacturing	447	0.7%
332	Fabricated Metal Product Manufacturing	335	0.5%
333	Machinery Manufacturing	1,509	2.4%
334	Computer and Electronic Product Manufacturing	3,935	6.2%
335	Electrical Equipment, Appliance, and Component Manufacturing	22,347	35.1%
336	Transportation Equipment Manufacturing	2,506	3.9%
339	Miscellaneous Manufacturing	335	0.5%
423	Merchant Wholesalers, Durable Goods	2,576	4.0%
424	Merchant Wholesalers, Nondurable Goods	215	0.3%
441	Motor Vehicle and Parts Dealers	165	0.3%
488	Support Activities for Transportation	200	0.3%
513	Publishing Industries (incl. Software)	739	1.2%
541	Professional, Scientific, and Technical Services	7,008	11.0%
561	Administrative and Support Services	99	0.2%
562	Waste Management and Remediation Services	483	0.8%
811	Repair and Maintenance	165	0.3%
	Total	63,667	

86



Upjohn Research, Projecting the Demand for Workers in the Production of Lithium-ion Batteries in the United States; https://research.upjohn.org/cgi/viewcontent.cgi?article=1308&context=reports

Battery Production Capacity for the United States

GWh/Year Undisclosed 0 - 4 4 - 30 30 - 4646 - 97 97 - 136 Vehicle Assembly Locations Argonne *Note: Capacities of some factories were estimated based on their investments and numbers of vehicles they serve. Updated through November 2022

87

Planned Battery Plant Capacity in North America by 2030

- NAATBatt/ NREL data currently active: 200 GWh/yr
- Argonne National Labatory projection: 1000 GWh/yr
- NAATBatt/ NREL data current & planned: 1397 GWh/yr



Source: NAATBatt Data and Upjohn Calculations, Argonne National Laboratory

Employment Projections by Industry NAICS, 2023-2030

- Assuming a stable production relationship between Gigawatt hour production and supply-chain employment between 2023 and 2030, solve for Employment levels in 2030
 - Future work will look at likely trends in productivity in the production of lithium-ion batteries and its implication for employment by industry and occupation
- Assign the employment levels to NAICS industries in 2030 in the same proportion as 2023
- The next slide assumes that the change in employment across the supply chain from 2023-2030 is proportionate to the projected increased capacity of battery manufacturers in the US, using Argonne National Lab estimates



NAICS 3-Digit	Description	NAATBatt US Employment in 2023 associated with 200 GWh of battery production	Projected US Employment in 2030 associated with 1000 GWh of battery production					
212	Mining (except Oil and Gas)	2,012	2,012*					
237	Heavy and Civil Engineering Construction	385	1,925					
325	Chemical Manufacturing	15,299	76,495					
326	Plastics and Rubber Products Manufacturing	1,455	7,275					
327	Nonmetallic Mineral Product Manufacturing	1,452	7,260					
331	Primary Metal Manufacturing	447	2,235					
332	Fabricated Metal Product Manufacturing	335	1,675					
333	Machinery Manufacturing	1,509	7,545					
334	Computer and Electronic Product Manufacturing	3,935	19,675					
335	Electrical Equipment, Appliance, and Component Manufacturing	22,347	111,735					
336	Transportation Equipment Manufacturing	2,506	12,530					
339	Miscellaneous Manufacturing	335	1,675					
423	Merchant Wholesalers, Durable Goods	2,576	12,880					
424	Merchant Wholesalers, Nondurable Goods	215	1,075					
441	Motor Vehicle and Parts Dealers	165	825					
488	Support Activities for Transportation	200	1,000					
513	Publishing Industries (incl. Software)	739	3,695					
541	Professional, Scientific, and Technical Services	7,008	35,040					
561	Administrative and Support Services	99	495					
562	Waste Management and Remediation Services	483	2,415					
811	Repair and Maintenance	165	825					
	Total	63,667	308,275					
*Employment in Raw Materi	*Employment in Raw Materials held constant over the projection period. We exclude Mining from our projections based on uncertainty over the supply of, permitting for, and the development of							

economically viable sites for extraction of critical mining inputs



Upjohn Research, Projecting the Demand for Workers in the Production of Lithium-ion Batteries in the United States; https://research.upjohn.org/cgi/viewcontent.cgi?article=1308&context=reports

Projecting Occupational Employment for Lithium-ion Battery Production

- For each 3-digit NAICS industry involved in lithium-ion battery production, identify its occupational staffing pattern in the US in 2022 using the Occupational Employment and Wage Survey Data (latest data available)
- Use US projections data on occupational shares by 3-digit NAICS industry in 2030 for each occupation in that industry
- Apply these projected occupation/industry shares to the projected 3-digit NAICS employment associated with the 1000 GWh production capacity to generate projected occupational employment in 2030 by these NAICS industries
 - Exclude NAICS 212 Mining, where growth in employment is conditioned upon the supply of, permitting for, and the development of economically viable sites for extraction of critical mining inputs



Projecting Occupational Employment for Lithium-ion Battery Production

- For each occupation, add up the projected occupational needs across all the relevant NAICS codes to generate an estimate of overall occupational requirements
- In addition, separate estimates of annual job openings are developed based on the assumption that the existing relationship between annual job openings and base year employment for the full occupation will approximate the same relationship for battery-related occupational employment



Occupation Code	Occupational title		S Annual dian Salary	Battery-related emplo	•	Employment	Annual job
Code		wiet	liali Salal y	2023	2030	change	openings
51-2000	Assemblers and Fabricators	\$	38,246	8,881	43,101	34,220	4,427
51-9000	Other Production Occupations	\$	42,529	7,934	38,344	30,410	4,154
51-4000	Metal Workers and Plastic Workers	\$	46,114	3,816	18,964	15,148	1,814
17-2000	Engineers	\$	90,884	3,723	19,434	15,711	1,166
53-7000	Material Moving Workers	\$	38,440	3,145	15,472	12,328	2,151
13-1000	Business Operations Specialists	\$	73,972	3,639	18,211	14,572	1,536
49-9000	Other Installation, Maintenance, and Repair Occupations	\$	53,252	2,203	11,361	9,159	1,024
11-3000	Operations Specialties Managers	\$	123,531	2,148	10,966	8,818	828
51-1000	Supervisors of Production Workers	\$	66,605	1,895	9,548	7,653	884
41-4000	Sales Representatives, Wholesale and Manufacturing	\$	72,501	1,828	9,160	7,332	812
43-5000	Material Recording, Scheduling, Dispatching, and Distributing Workers	\$	43,654	1,684	8,019	6,334	761
11-1000	Top Executives	\$	118,413	1,736	8,485	6,749	675



Occupation	Occupational title	U	US Annual Battery-related or employm		-	Employment	Annual job
Code		Me	dian Salary	2023	2030	change	openings
43-4000	Information and Record Clerks	\$	42,681	1,302	5,991	4,689	757
	Drafters, Engineering Technicians, and						
17-3000	Mapping Technicians	\$	59,539	1,343	6,702	5,359	622
53-3000	Motor Vehicle Operators	\$	43,381	1,043	4,585	3,542	517
11-9000	Other Management Occupations	\$	131,533	1,028	5,158	4,130	422
13-2000	Financial Specialists	\$	79,775	1,082	5,330	4,248	401
43-3000	Financial Clerks	\$	46,202	887	4,004	3,117	426
	Other Office and Administrative						
43-9000	Support Workers	\$	39,851	809	3,610	2,801	407
	Advertising, Marketing, Promotions,						
11-2000	Public Relations, and Sales Managers	\$	136,685	754	3,758	3,004	290
	Life, Physical, and Social Science						
19-4000	Technicians	\$	52,309	614	3,069	2,455	370
47-2000	Construction Trades Workers	\$	53,366	910	3,500	2,590	295
43-6000	Secretaries and Administrative	\$	45,809	753	3,203	2,450	330
19-2000	Physical Scientists	\$	86,147	578	2,982	2,404	222



Occupation Code Occupational title		US Annual Median Salary		Battery-related emplo	-	Employment change	Annual job openings
Code		IVIEC	nan Salary	2023	2030	change	openings
	Supervisors of Office and						
43-1000	Administrative Support Workers	\$	65,384	460	2,119	1,659	196
	Vehicle and Mobile Equipment						
49-3000	Mechanics, Installers, and Repairers	\$	56,272	444	1,852	1,408	160
19-1000	Life Scientists	\$	105,403	393	2,001	1,608	138
51-8000	Plant and System Operators	\$	55,177	378	1,759	1,381	156
41-3000	Sales Representatives, Services	\$	69,641	338	1,657	1,319	149
41-2000	Retail Sales Workers	\$	39,024	219	1,094	875	177
27-1000	Art and Design Workers	\$	58,828	285	1,412	1,127	133
	Electrical and Electronic Equipment						
49-2000	Mechanics, Installers, and Repairers	\$	59,025	284	1,371	1,088	131
	Supervisors of Installation,						
49-1000	Maintenance, and Repair Workers	\$	78,907	310	1,436	1,126	120
	Building Cleaning and Pest Control						
37-2000	Workers	\$	34,378	215	1,062	847	149
23-1000	Lawyers, Judges, and Related Workers	\$	176,904	351	1,780	1,429	78
	Supervisors of Transportation and						
53-1000	Material Moving Workers	\$	61,288	248	1,208	961	123



Detailed Occupations

	Assemblers and Fabricators								
SOC Code	Description	US Annual Median Wage				Typical Education Needed for Entry	Typical On-The-Job Training Needed to Attain Competency		
51-2021	Coil Winders, Tapers, and Finishers	\$	42,409	High school	Moderate OJT				
51-2028	Electrical, Electronic, and Electromechanical Assemblers, Except Coil Winders, Tapers, and Finishers	\$	38,392	High school	Moderate OJT				
51-2031	Engine and Other Machine Assemblers	\$	45,048	High school	Moderate OJT				
51-2041	Structural Metal Fabricators and Fitters	\$	45,380	High school	Moderate OJT				
51-2051	Fiberglass Laminators and Fabricators	\$	39,707	High school	Moderate OJT				
51-2061	Timing Device Assemblers and Adjusters	\$	38,380	High school	Moderate OJT				
51-2090	Miscellaneous Assemblers and Fabricators	\$	37,503	High school	Moderate OJT				

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Upjohn Research, Projecting the Demand for Workers in the Production of Lithium-ion Batteries in the United States; https://research.upjohn.org/cgi/viewcontent.cgi?article=1308&context=reports

	Other Production Occupations								
SOC Code	Description	US An	nual Median Wage	Typical Education Needed for Entry	Typical On-The-Job Training Needed to Attain Competency				
51-9011	Chemical Equipment Operators and Tenders	\$	51,141	High school	Moderate OJT				
51-9012	Separating, Filtering, Clarifying, Precipitating, and Still Machine Setters, Operators, and Tenders	\$	48,787	High school	Moderate OJT				
51-9023	Mixing and Blending Machine Setters, Operators, and Tenders	\$	46,126	High school	Moderate OJT				
51-9032	Cutting and Slicing Machine Setters, Operators, and Tenders	\$	39,287	High school	Moderate OJT				
51-9041	Extruding, Forming, Pressing, and Compacting Machine Setters, Operators, and Tenders	\$	39,187	High school	Moderate OJT				
51-9061	Inspectors, Testers, Sorters, Samplers, and Weighers	\$	45,541	High school	Moderate OJT				
51-9111	Packaging and Filling Machine Operators and Tenders	\$	36,913	High school	Moderate OJT				
51-9124	Coating, Painting, and Spraying Machine Setters, Operators, and Tenders	\$	42,145	High school	Moderate OJT				
51-9141	Semiconductor Processing Technicians	\$	44,513	High school	Moderate OJT				
51-9161	Computer Numerically Controlled Tool Operators	\$	45,521	High school	Moderate OJT				
51-9195	Molders, Shapers, and Casters, Except Metal and Plastic	\$	40,952	High school	Long-term OJT				
51-9198	HelpersProduction Workers	\$	36,549	High school	Short-term OJT				
51-9199	Production Workers, All Other	\$	39,248	High school	Moderate OJT				



	Metal and Plastics Workers								
SOC Code	Description	US Annual Median Wage		Typical Education Needed for Entry	Typical On-The-Job Training Needed to Attain Competency				
51-4021	Extruding and Drawing Machine Setters, Operators, and Tenders	\$	39,998	High school	Moderate OJT				
51-4022	Forging Machine Setters, Operators, and Tenders	\$	42,763	High school	Moderate OJT				
51-4023	Rolling Machine Setters, Operators, and Tenders	\$	45,977	High school	Moderate OJT				
51-4031	Cutting, Punching, and Press Machine Setters, Operators, and Tenders	\$	39,714	High school	Moderate OJT				
51-4032	Drilling and Boring Machine Tool Setters, Operators, and Tenders	\$	39,874	High school	Moderate OJT				
51-4033	Grinding, Lapping, Polishing, and Buffing Machine Tool Setters, Operators, and Tenders	\$	39,401	High school	Moderate OJT				
51-4034	Lathe and Turning Machine Tool Setters, Operators, and Tenders	\$	46,554	High school	Moderate OJT				
51-4035	Milling and Planing Machine Setters, Operators, and Tenders	\$	44,742	High school	Moderate OJT				
51-4041	Machinists	\$	48,231	High school	Long-term OJT				
51-4051	Metal-Refining Furnace Operators and Tenders	\$	39,960	High school	Moderate OJT				
51-4052	Pourers and Casters, Metal	\$	61,628	High school	Moderate OJT				
51-4061	Model Makers	\$	59,214	High school	Moderate OJT				
51-4062	Patternmakers	\$	51,653	High school	Moderate OJT				
51-4071	Foundry Mold and Coremakers	\$	41,798	High school	Moderate OJT				
51-4072	Molding, Coremaking, and Casting Machine Setters, Operators, and Tenders	\$	37,496	High school	Moderate OJT				
51-4081	Multiple Machine Tool Setters, Operators, and Tenders	\$	40,042	High school	Moderate OJT				
51-4111	Tool and Die Makers	\$	57,574	Postsecondary nondegree	Long-term OJT				
51-4121	Welders, Cutters, Solderers, and Brazers	\$	48,794	High school	Moderate OJT				
51-4122	Welding, Soldering, and Brazing Machine Setters, Operators, and Tenders	\$	44,581	High school	Moderate OJT				
51-4191	Heat Treating Equipment Setters, Operators, and Tenders	\$	39,395	High school	Moderate OJT				
51-4192	Layout Workers	\$	50,051	High school	Moderate OJT				
51-4193	Plating and Coating Machine Setters, Operators, and Tenders	\$	40,369	High school	Moderate OJT				
51-4194	Tool Grinders, Filers, and Sharpeners	\$	39,670	High school	Moderate OJT				
51-4199	Metal Workers and Plastic Workers, All Other	\$	39,734	High school	Moderate OJT				



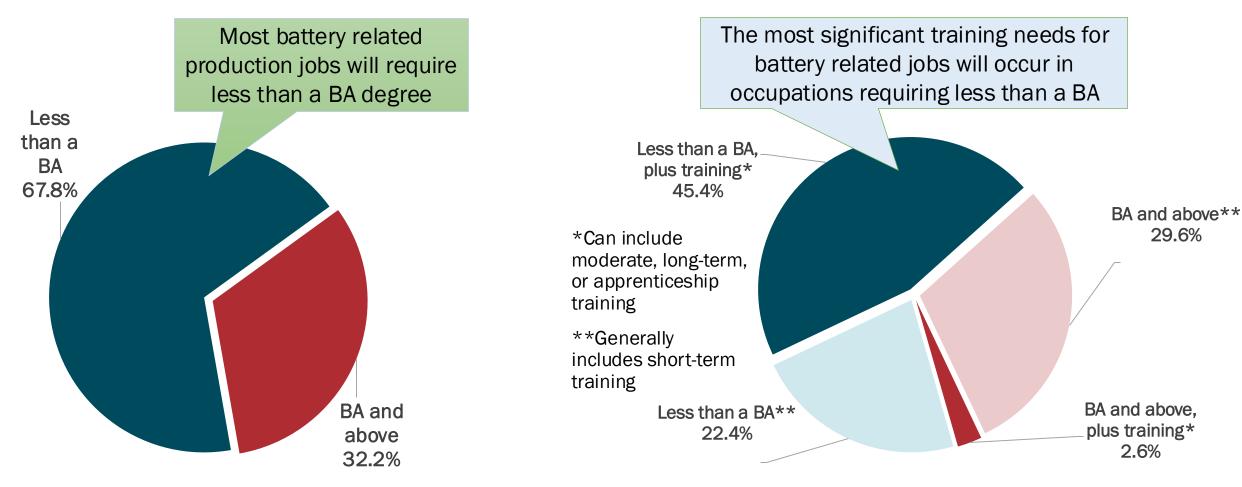
	Engineers							
SOC Code	Description	US Annual Median Wage		Typical Education Needed for Entry	Typical On-The- Job Training Needed to Attain Competency			
17-2041	Chemical Engineers	\$	97,371	Bachelor's	None			
17-2051	Civil Engineers	\$	95,964	Bachelor's	None			
17-2061	Computer Hardware Engineers	\$	112,978	Bachelor's	None			
17-2071	Electrical Engineers	\$	99,816	Bachelor's	None			
17-2072	Electronics Engineers, Except Computer	\$	99,558	Bachelor's	None			
17-2081	Environmental Engineers	\$	96,367	Bachelor's	None			
17-2111	Health and Safety Engineers, Except Mining Safety Engineers and Inspectors	\$	92,877	Bachelor's	None			
17-2112	Industrial Engineers	\$	96,852	Bachelor's	None			
17-2131	Materials Engineers	\$	92,385	Bachelor's	None			
17-2141	Mechanical Engineers	\$	86,442	Bachelor's	None			
17-2151	Mining and Geological Engineers, Including Mining Safety Engineers	\$	95,600	Bachelor's	None			
17-2199	Engineers, All Other	\$	92,459	Bachelor's	None			

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Material Moving Workers						
SOC Code	Description	US Ar	nnual Median Wage	Typical Education Needed for Entry	Typical On-The-Job Training Needed to Attain Competency	
53-7011	Conveyor Operators and Tenders	\$	43,637	No formal credential	Short-term OJT	
53-7021	Crane and Tower Operators	\$	56,628	High school	Moderate OJT	
53-7041	Hoist and Winch Operators	\$	58,916	No formal credential	Short-term OJT	
53-7051	Industrial Truck and Tractor Operators	\$	40,713	No formal credential	Short-term OJT	
53-7061	Cleaners of Vehicles and Equipment	\$	37,400	No formal credential	Short-term OJT	
53-7062	Laborers and Freight, Stock, and Material Movers, Hand	\$	38,461	No formal credential	Short-term OJT	
53-7063	Machine Feeders and Offbearers	\$	38,159	No formal credential	Short-term OJT	
53-7064	Packers and Packagers, Hand	\$	40,441	No formal credential	Short-term OJT	
53-7065	Stockers and Order Fillers	\$	34,318	High school	Short-term OJT	
53-7081	Refuse and Recyclable Material Collectors	\$	37,120	No formal credential	Short-term OJT	
53-7121	Tank Car, Truck, and Ship Loaders	\$	49,201	No formal credential	Short-term OJT	
53-7199	Material Moving Workers, All Other	\$	41,983	No formal credential	Short-term OJT	





Percent of employment growth in occupations requiring less than a BA and more than a BA

Percent of employment growth in occupations generally requiring less than BA or more than a BA, by type of training



Source: NAATBatt/NREL Lithium-ion Supply Chain Database, Bureau of Labor Statistics Occupational Employment Projections Data, and authors' calculations The National Renewable Energy Laboratory (NREL) is operated for the U.S. Department of Energy (DOE) by Alliance for Sustainable Energy, LLC ("Alliance"). NAATBatt International (NAATBatt) is the trade association for the advanced battery industry in North America.

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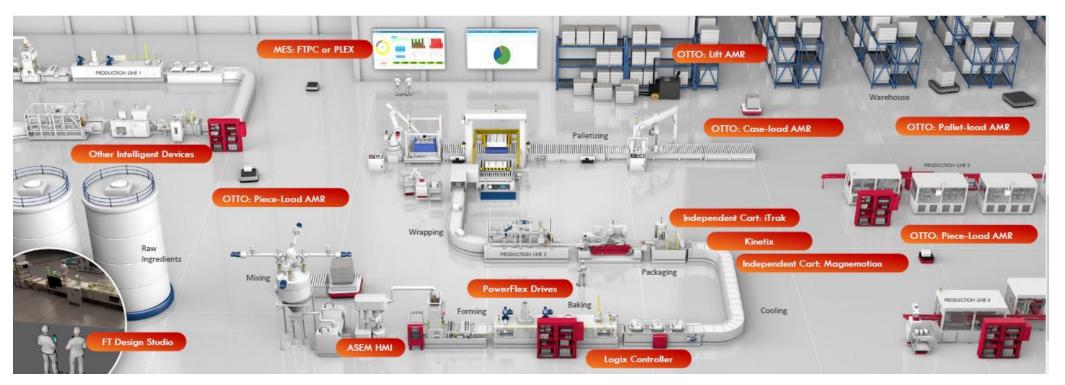
"Authors: Vicky Putsche, Erik Witter, Shriram Santhanagopalan, Maggie Mann, Ahmad A. Pesaran National Renewable Energy Laboratory Version 4 June 30, 2023

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WE. UPJOHN INSTITUTE Source: NAATBatt International and National Renewable Energy Laboratory; https://www.nrel.gov/transportation/li-ion-battery-supply-chain-database.html Focus on Artificial Intelligence (AI):

Economic and labor market impacts of AI technologies

Manufacturing, Factory Floor Design



Digital twins offered in a suite of tools from **Rockwell Automation**, provides costsavings in the construction of new manufacturing facilities by allowing users to evaluate thousands of potential floor plans



Manufacturing, Predictive Maintenance

Companies such as **Siemens** and **General Electric** offer software solutions for small and medium-sized manufacturers to monitor plant operations and schedule maintenance. These are increasingly connected through Industrial Internet of Things (IIoT) applications





Manufacturing, Production and Quality Control



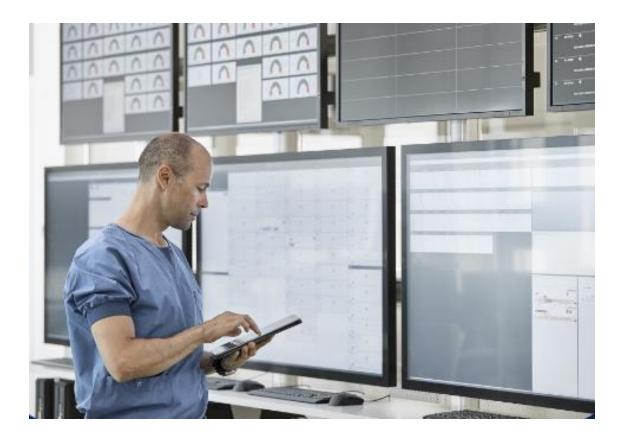
Car2X "transforms" every BMW on the production line into an active and connected participant in our industrial IoT (Internet of Things) ecosystem that self-analyses, interacts in real time with employees in the plant and automatically shares and documents relevant messages. AIQX technology performs visual and acoustic quality inspection tasks



Healthcare, Medical Imaging

Aidoc Radiology Solutions and Zebra Machine Vision Software assist medical practitioners' decision-making capacities while streamlining administrative tasks

Computer vision can exceed human capacity in certain image-reading conditions





Healthcare, Drug Discovery

Pfizer collab with Austrian research institute leads to new AI models for drug discovery

By Helen Floersh · Apr 26, 2024 6:30am

Artificial Intelligence

machine learning

Pfizer

clinical research collaboration



Artificial Intelligence for Drug Discovery

We use our AI engine to transform drug discovery and create better medicines.



Medicine

Integrated & Experimentally-Validated

ARTIFICIAL INTELLIGENCE FOR EVERY STEP OF PHARMACEUTICAL RESEARCH AND DEVELOPMENT



Retail, Forecasting and Inventory Management



Amazon and Walmart have pioneered machine learning models that forecast customer demand and automate inventory management tasks. Amazon offers its models as a service to other businesses through Amazon Web Services (AWS)



SpartanNash has recently deployed autonomous inventory robots in 15 grocery stores in Michigan and Indiana. "Tally" robots wander the aisles and collect real-time inventory data, capturing 15,000-30,000 products an hour





Finance, Algorithmic Trading and Fraud Detection



High-frequency trading firms such as **Citadel** and **Renaissance Technologies** have created highly-profitable trading algorithms

Banks and other firms use artificial intelligence to monitor and detect fraudulent purchase activity, with significant cost savings against human monitoring



Legal and tax services

In July 2022, **ChatGPT 4** demonstrated proficiency to pass all sections of the Uniform Bar Examination, scoring in the 90th percentile of all test-takers

Casetext, an industry-leading legal assistant, promises to speed case-precedence research

Goldman Sachs has estimated that up to 44% of current legal tasks could be replaced by AI





Source: Thomson Reuters, Goldman Sachs

Education



New business models for the delivery of 1-1 personalized voice / visual learning through AI (robots) that is guided by teacher-created curriculums

Potential for addressing teacher shortages in the US as well as other countries, including developing countries

There is also a growing need for education about AI tools themselves





Occupations likely to have low exposure to Al

Barbers	Laundry and dry-cleaning workers	
Child care workers	Maids and housekeeping cleaners	
Dishwashers	Nursing assistants	
Elevator and escalator installers and repairers	Orderlies and psychiatric aides	
Fence erectors	Passenger attendants	
Firefighters	Personal care aides	
Gambling services workers	Pipelayers	
Helpers – Installation, maintenance and repair workers	Pressers, textile, garment and related materials	
Janitors and building cleaners	Sawing machine setters, operators and tenders, wood	
Landscaping and groundskeeping workers	Skin care specialists	



Source: Pew Research Center, Rakesh Kochhar 2023; https://www.pewresearch.org/social-trends/2023/07/26/which-u-s-workers-are-more-exposed-to-ai-on-their-jobs/

Occupations likely to have moderate exposure to Al

Chief Executives	Marketing managers	
Credit authorizers, checkers, and clerks	Materials engineers	
Customer service representatives	Medical scientists	
Education and child care administrators	Postsecondary teachers	
Fashion designers	Public relations specialists	
Financial examiners	Purchasing managers	
Fundraisers	Sales engineers	
Human resources managers	School psychologists	
Interpreters and translators	Teaching assistants	
Lodging managers	Veterinarians	



Source: Pew Research Center, Rakesh Kochhar 2023; https://www.pewresearch.org/social-trends/2023/07/26/which-u-s-workers-are-more-exposed-to-ai-on-their-jobs/

Occupations likely to have high exposure to Al

Architectural and civil drafters	Loan interviewers and clerks	
Billing and posting clerks	Medical transcriptionists	
Biological technicians	Other drafters	
Bookkeeping, accounting and auditing clerks	Paralegals and legal assistants	
Commercial and industrial designers	Payroll and timekeeping clerks	
Computer hardware engineers	Production, planning and expediting clerks	
Court reporters and simultaneous captioners	Proofreaders and copy markers	
Credit analysts	Switchboard operators, including answering service	
Data entry keyers	Tax preparers	
Judicial law clerks	Title examiners, abstractors and searchers	



Source: Pew Research Center, Rakesh Kochhar 2023; https://www.pewresearch.org/social-trends/2023/07/26/which-u-s-workers-are-more-exposed-to-ai-on-their-jobs/

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